



CAMPUS MASTER PLAN 2025-35 UPDATE

FIRST PUBLIC HEARING 7/23/24

Agenda

1. Introductions
2. Public Comment Rules of Order
3. Statute/Regulation/Jurisdiction
4. Format
5. Approach
6. Content Updates
7. Schedule
8. Public Comments
9. Conclusion

Informal Q&A



Rules of Order / Public Hearing Process

1. All speakers must complete a comment card and sign the speaker roster.
2. All speakers must be signed in prior to the start of the public comment period.
3. Each speaker will be given three (3) minutes.
4. When presenting, state your name, address, and affiliation before beginning your comment.
5. Written comments may be submitted tonight, email, or by mail. (contact info is at the end of the presentation).
6. Hold all comments and questions until after the presentation.

Statute / Regulation

- Florida Statute 1013.30
- Board of Governors Regulations, Chapter 21

Elements

Introduction

1. Future Land Use
2. Transportation
3. Housing
4. General Infrastructure
5. Conservation
6. Recreation and Open Space
7. Intergovernmental Coordination
8. Capital Improvements

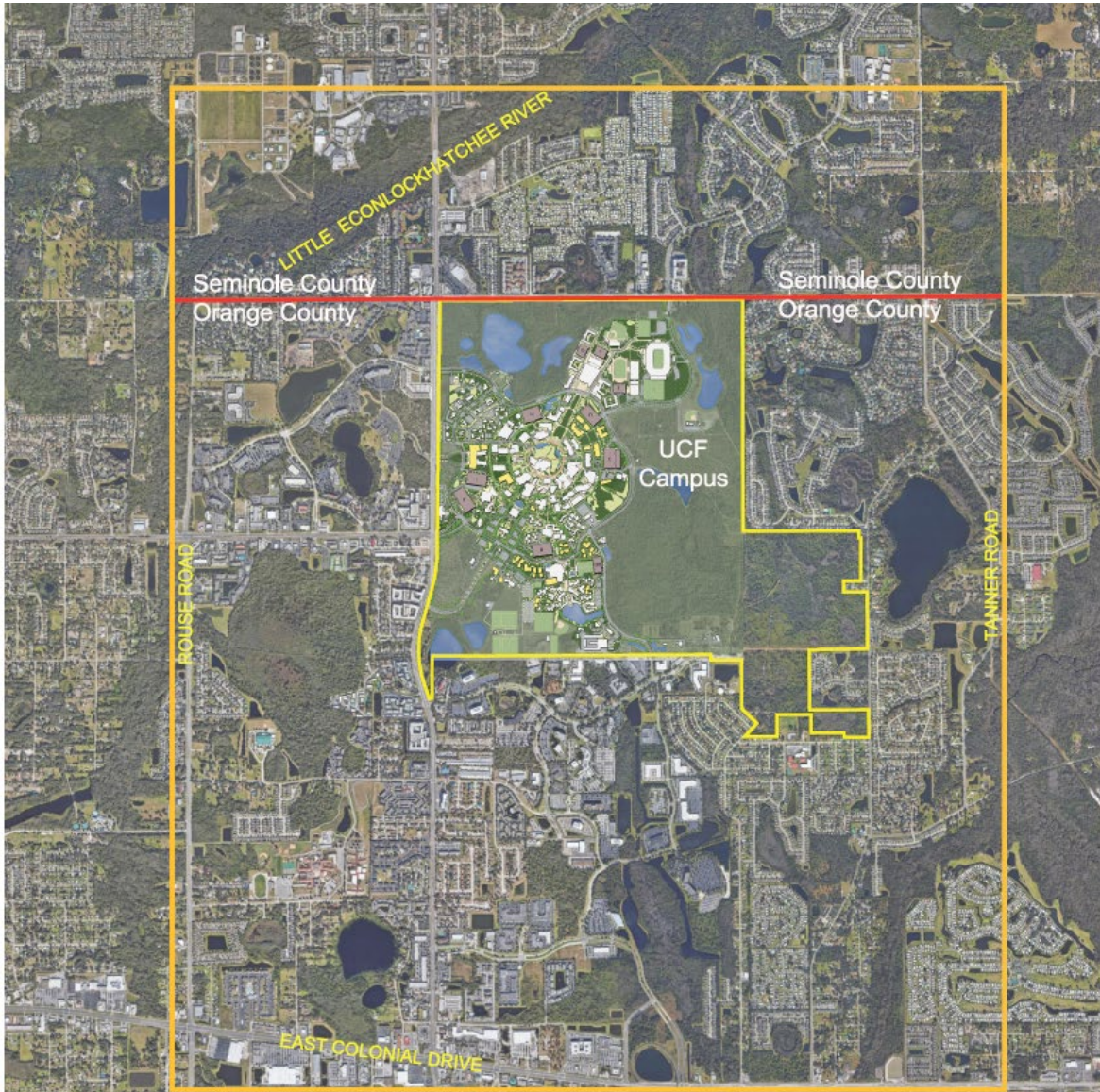
Evaluation and Appraisal Report



Consultant Support

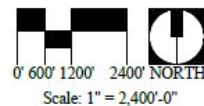
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- County Boundary
- Study Boundary
- UCF Campus Boundary

JURISDICTION of the Campus Master Plan extends only to the UCF MAIN CAMPUS



Format – Goals, Objectives & Policies

GOALS, OBJECTIVES & POLICIES

GOAL 1: The long-term end toward which programs or activities are ultimately directed.

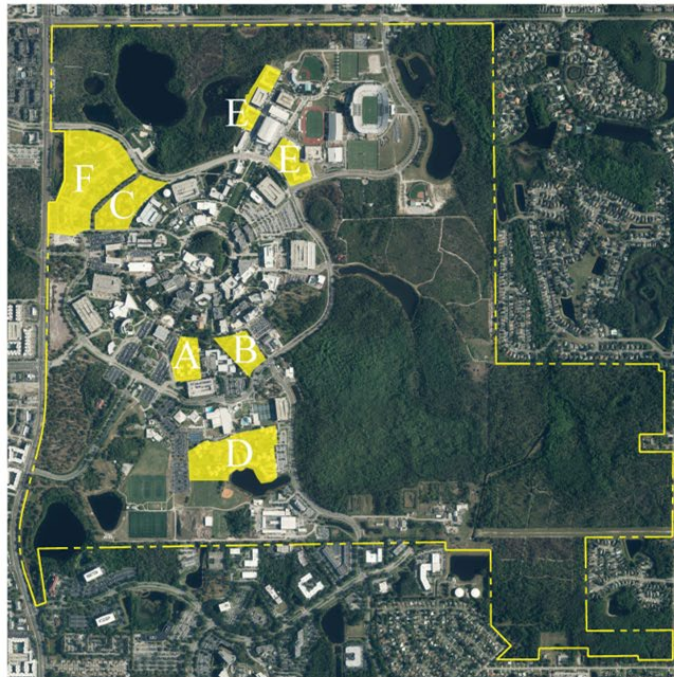
OBJECTIVE 1.1: A specific, measurable, intermediate end that is achievable and marks progress toward a goal.

POLICY 1.1.1: The way in which programs and activities are conducted to achieve an identified goal.

POLICY 1.1.2: More ways by which to achieve the goal.

Format – Maps.....Data and Analysis

Figure 3.4-1
Existing On-Campus
Housing Map



3.0 HOUSING

On-Campus Housing Complexes

- A. Apollo Community
- B. Libra Community
- C. Lake Claire Community Apartments
- D. Academic Villages
- E. The Towers at Knights Plaza
- F. Greek Park

3.0 HOUSING

- The Towers at Knights Plaza

Managed and Affiliated Housing

ADA Compliance

group study rooms, a grab-and-go food store, a mail center, a large outdoor patio space with wireless internet, and offices for residence life staff, an academic advisor, and a counselor.

The Towers, four seven-story buildings with a combined design capacity of 2,004 student spaces, was constructed in three phases, opening in 2006, 2007, and 2008 respectively. Students may choose from a combination of 4 bedroom / 2 bath, 4 bedroom / 4 bath, and 1 bedroom / 1 bath apartments. All bedrooms are single occupancy. Small study lounges are included on six (6) of the seven (7) floors. The ground floor lobbies, and adjacent courtyards provide student programming space for educational and social events.

UCF manages, or affiliates with, properties located off-campus including NorthView, which serves the main campus.

When all UCF-owned and -managed facilities have reached full capacity, students are referred to University-affiliated housing. Affiliated properties include Knights Circle, The Pointe at Central, and Union West on the Downtown Campus. Residence Life services are provided at each affiliated complex by the incumbent property management firm(s), and the UCF Police Department provides services at Knights Circle, The Pointe at Central, and the Downtown Campus including UnionWest.

UCF Housing complies with ADA Accessibility Guidelines (ADAAG) throughout the building inventory.

Housing Inventory

Beds on the Main Campus



Community	Building	Type	Beds
APOLLO COMMUNITY			
	Lake Hall	Suite	108
	Osceola Hall	Suite	103
	Polk Hall	Suite	108
	Volusia Hall	Suite	108
APOLLO Total Beds			427
LIBRA COMMUNITY			
	Brevard Hall	Suite	121
	Orange Hall	Suite	156
	Seminole Hall	Suite	162
	Citrus Hall	Suite	116
	Sumter Hall	Suite	232
	Flagler Hall	Suite	232
LIBRA Total Beds			1,019

Approach...inclusive

UCF 2025-35 Campus Master Plan Update - Element Teams (updated 3/26/24)

2025-35 CMP STEERING COMMITTEE	Chair: Jon Varnell, VP Admin Ops <ul style="list-style-type: none"> Jon Bates, AVP Real Estate & Space Admin (RESA) Ben Davis, AVP Planning, Design & Const. (PDC) Jennifer Elliot, Director Arboretum & Sustainability Bill Martin, University Architect, PDC Duane Siemen, AVP UES 	<ul style="list-style-type: none"> Kevin Sowers, AVP Auxiliary Services Justin Wisor, AVP Facilities Operations (FO) SGA Student Body President¹ (Brandon Greenaway 2023-24) Susan Hutson, Mgr. of Campus Planning, PDC
Element	Core Committee (3-5 persons)	Advisory Resources
1.0 FUTURE LAND USE BOG 201.204	Chair: Bill Martin, PDC <ul style="list-style-type: none"> Jon Bates, AVP RESA Jen Elliott, Director Arboretum & Sustainability Duane Siemen, AVP UES Justin Wisor, AVP FO 	<ul style="list-style-type: none"> Susan Hutson, PDC UMPC Chair (Michelle Dusseau, COS, 2023-24) SGA Student Body President (Brandon Greenaway 2023-24)
2.0 TRANSPORTATION BOG 201.205	Chair: Kevin Sowers, AVP Aux. Services <ul style="list-style-type: none"> Jon Bates, AVP RESA Louann Huynh, Director Parking & Transportation Anand Rampersad, Asst Dir Parking & Transportation Terry Wheeler, Chair Parking & Transp. Committee James Mangan, UCF PD 	<ul style="list-style-type: none"> Susan Hutson, PDC Hatem Abou-Senna, PE, CECS Faculty RJ Mueller, UCFIT & Cycling Advocate SGA Safety & Transportation Coord. (Christina Cabrera 2023-24)²
3.0 HOUSING BOG 201.206	Chair: Chris MacDonald, AVP Housing & Res Life <ul style="list-style-type: none"> Jon Bates, AVP RESA Peter Mitchell, Dir Housing Admin & Finance 	<ul style="list-style-type: none"> Meredith Varner, HRL Richard Berwanger, HRL Susan Hutson, PDC SGA Director of Student Affairs (Brianna Urea 2023-24)
4.0 GENERAL INFRASTRUCTURE BOG 21.207	Chair: Duane Siemen, AVP UES <ul style="list-style-type: none"> Alex Parlato, UES Michael Scruggs, AVP UCF IT, Deputy CIO/CTO Justin Wisor, AVP FO 	<ul style="list-style-type: none"> Susan Hutson, PDC Amanda Lindsay, UES
5.0 CONSERVATION BOG 21-208	Chair: Jen Elliott, Director Arboretum & Sustainability <ul style="list-style-type: none"> Alex Parlato, UES Travis Simmons, Director LNR Justin Wisor, AVP FO 	<ul style="list-style-type: none"> Susan Hutson, PDC Jack Stout, Emeritus Faculty, Biology John Guziejka, LNR Amanda Lindsay, UES

6.0 RECREATION & OPEN SPACE BOG 21.209	Chair: Gary Cahen, Rec & Wellness Cntr <ul style="list-style-type: none"> Jen Elliott, Dir. Arboretum & Sustainability David Hansen, Sr Exec Asse Athl. Dir & COO 	<ul style="list-style-type: none"> Susan Hutson, PDC Justin Wisor, AVP FO Chris MacDonald, AVP Housing & Res Life Heather Marshall, RWC James Wilkening, Exec.Dir. Rec & Wellness Cntr
7.0 INTERGOVERNMENTAL COORDINATION BOG 21.210	Chair: Fred Kittinger, Sr AVP Govt & Comm Relations <ul style="list-style-type: none"> Jon Bates, AVP RESA Bill Self, AD Undergraduate Affairs 	<ul style="list-style-type: none"> Janet Owen, VP Govt & Community Relations Susan Hutson, PDC SGA Gov. Affairs Coord. (Brooke Martin 2023-24) Austin Wilson, Intern, Govt & Comm Relations
8.0 CAPITAL IMPROVEMENTS BOG 21.211	Chair: Ben Davis, AVP PDC <ul style="list-style-type: none"> Bill Martin, PDC Duane Siemen, AVP UES Justin Wisor, AVP FO Jon Bates, AVP RESA 	<ul style="list-style-type: none"> Susan Hutson, PDC Chuck Reilly, Academic Affairs Winston Schoenfeld, Office of Research Adrienne Frame, Student Success and Well-Being
OTHER		
SUSTAINABILITY BOG 21-202 (1) (c) 3	Chair: Jen Elliot, Dir. Arboretum & Sustainability <ul style="list-style-type: none"> Ryan Chabot, Sustainability Coordinator Alex Parlato, UES 	<ul style="list-style-type: none"> SGA Sustainability & Innovation Coordinator (Sydni Burge 2023-24) Susan Hutson, PDC
PRIMARY CONSULTANT³ CORGAN corgan.com Team: Carissa Oyedele Benjamin Patterson Others	1.0 FUTURE LAND USE CONSULTANT GAI Consultants gaiconsultants.com Team: A. Blake Drury Peter Sechler Others	2.0 TRANSPORTATION CONSULTANT VHB (Vanasse Hangen Brustlin) vhb.com Team: Joedel Zaballero Ryan Wenger Others
EVALUATION & APPRAISAL REPORT (EAR) BOG 21.202(7)	<ul style="list-style-type: none"> Bill Martin, University Architect, PDC Susan Hutson, PDC 	
INTRODUCTION	<ul style="list-style-type: none"> Bill Martin, University Architect, PDC Susan Hutson, PDC 	

[5-YEAR STRATEGIC PLAN](#)

UNLEASHING POTENTIAL

Amplifying the power of knowledge and discovery, the University of Central Florida unleashes the potential of our students, faculty, staff, and community. As a next-generation public research institute, we are an inclusive community of thinkers, doers, creators, innovators, healers, and leaders striving to shape the future and solve the world's most challenging problems.

Approach....strategic

1

Student Success and Well-Being

2027 GOALS AND METRICS

Accelerate undergraduate progression and graduation; reduce interferences that cause hardship or delay.

- › FTIC Freshman Retention Rate: **93%**
- › FTIC 4-year Graduation Rate: **65%**
- › FTIC 6-year Graduation Rate: **78%**
- › FTIC Pell Recipient 6-year Graduation Rate: **76%**
- › AA FCS 2-year Graduation Rate: **50%**

Enrich the student learning experience for the development of career and cultural competencies.

- › Percentage of Undergraduate Students With at Least One High-Impact Practice (HIP) by Graduation: **100%**
- › Undergraduate Class Size Index Rank*: **275**
- › Percent of Graduates Enrolled or Employed: **70%**

Provide financially accessible educational experiences.

- › Percentage of Students Who Graduate Without Federal Student Loan Debt: **60%**

PRIORITY INITIATIVES

- › Optimize the use of predictive analytics to identify students in need of support, guide individual interventions by student advisors, highlight financial aid decisions, guide policy adjustments, and mitigate barriers to progression and graduation.
- › Evaluate the structure of the DirectConnect to UCF program to emphasize major readiness and student success.

- › Expand access to high-impact practices such as study abroad, learning communities, internships, experiential learning, and undergraduate research.
- › Hire faculty, academic advisors, and Success Coaches; invest in instructional resources for campus-based, online, and blended courses to enrich the student experience and reduce undergraduate class sizes.
- › Connect students to Experiential Learning and Career Services early in their progression, expand the use of skills badging, and strengthen career-integrated curriculum.
- › Expand the development of quality digital learning experiences and the breadth of professional master's degrees and graduate certificates to meet the specialized workforce needs of the region and state.

- › Optimize student assistance to support progression and graduation, including transfer students enrolled part-time, by investing in software to enhance the development and delivery of financial aid.
- › Increase graduate student stipends and professional degree scholarships.

Note. *U.S. News & World Report.

Discovery and Exploration

2

2027 GOALS AND METRICS

Increase focus on research by supporting basic, applied, clinical, and translational research activities.

- › Research & Development Expenditures: **\$350M/year**

Extend the impact, application, and commercialization of knowledge.

- › Number of Patents Awarded Annually: **55**
- › Licenses and Options Executed Annually: **36**
- › Number of Start-up Companies Created Annually: **6**

Recruit and retain highly qualified faculty, post-doctoral appointees, and doctoral students to increase academic outcomes and support our research activity.

- › Faculty FTE*: **2,100**
- › Post-doctoral Appointees: **225**

PRIORITY INITIATIVES

- › Invest in infrastructure and personnel in areas of strategic focus, such as increasing research to perform secure work supporting national security.
- › Optimize utilization of research facilities and infrastructure. Increase research reliability by investing in critical capital projects that reduce the risk for lost scholarship.

- › Evaluate the development of an independent, applied, cooperative research institute as part of a regional innovation ecosystem.
- › Encourage research as pedagogy and the integration of research knowledge in curriculum design and instruction.
- › Recognize and incent research translation through targeted funding and criteria for promotion, tenure, and awards.

- › Develop a comprehensive strategic marketing and recruitment plan designed to enhance the pipeline of graduate and post-doctoral candidates and appointees.

Note. *Faculty FTE from the Common Data Set (CDS).



3

Community and Culture

2027 GOALS AND METRICS

Become an employer of choice by recruiting, retaining, and developing the best talent and strengthening our culture of inclusion, collaboration, and engagement.

- › National Academy Members: **10**
- › Faculty, Staff, and Student Satisfaction: **80%**
- › Community Engagement: **Carnegie Classification**

Establish lifelong connections with our community through athletic and alumni engagement activities.

- › Alumni Participation Rate: **9%**

Establish comprehensive partnerships that integrate education, research, the arts, service, workforce development, and philanthropic engagement.

- › Pegasus Partnerships: **5**

PRIORITY INITIATIVES

- › Identify pathways for professional and career development for all staff; strengthen job-fit and the collective capabilities of staff; recognize faculty and staff achievements.
- › Initiate a task force to evaluate campus culture, recruitment and hiring procedures, flexible work options, and compensation standards.
- › Establish the Ginsburg Center for Inclusion and Community Engagement to include programming on civil discourse and engagement.

- › Expand university and community investment in the UCF Athletics Association's *Mission XII* initiative.
- › Increase programs and services offered to UCF alumni to provide more opportunities for engagement and participation.

- › Integrate community-facing functions to streamline connections between the university and its industry, community, and public partners.
- › Establish the criteria for "Pegasus Partnerships" to recognize comprehensive collaborations with industry, community, and public sector partners.



Innovation and Sustainability

4

2027 GOALS AND METRICS

Diversify the university's revenue and resource base to reduce financial vulnerability and provide flexible funds for strategic investment.

- › Annual Fundraising: **\$100M**
- › Endowment Value: **\$350M**

Institutionalize campus sustainability with a focus on service excellence.

- › STARS* Rating: **Gold**

Enhance UCF's brand and national reputation.

- › USNWR Peer Evaluation Rating**: **3.3**

PRIORITY INITIATIVES

- › Invest in programs and personnel to foster a culture of philanthropy and bolster the professional advancement function.
- › Evaluate options to grow UCF Online to generate revenue; extend access; enhance national and international exposure; and experiment with programs, credentials, and learning modalities.
- › Evaluate options to leverage the university's real estate holdings.

- › Provide dedicated funding and integrate STARS performance criteria into academics, operations, administration, and planning.
- › Upgrade IT infrastructure and facilities to enhance service excellence, minimize the impact of network outages, and reduce the risk of cyberattacks.
- › Conduct a comprehensive activity-based accounting of campus services to determine how much it costs to educate a Knight.

- › Launch targeted and comprehensive marketing initiatives that raise UCF's national profile by highlighting academic excellence, student achievements, research and creative activities, and membership in the Big XII athletic conference.

Note. *STARS = Sustainability Tracking Assessment and Rating System.
**USNWR = U.S. News & World Report



Approach...sustainable

SUSTAINABILITY	<h2>5.0 CONSERVATION</h2>
	<p>Sustainability and conservation are intrinsically linked through their shared goal of responsible resource management.</p> <ul style="list-style-type: none"> • Conservation practices - such as protecting endangered species or preserving natural habitats - contribute directly to long-term sustainability by maintaining ecological balance and ensuring the well-being of future generations. • Sustainable practices - such as renewable energy adoption, waste reduction, and ethical consumption - promote conservation efforts by minimizing environmental impact and safeguarding our planet's finite resources. <p>Goals, Objectives and Policies that align with the Sustainability Tracking, Assessment & Rating System™ (STARS)¹ are shown in green text, with the specific <i>Category and Impact Area</i> and <i>Credit #</i> indicated in parentheses after the Goal, Objective, or Policy.</p> <p>Specific STARS sections in this element are aligned with these Categories and Impact Areas: Academics (AC), Engagement (EN), and Operations (OP), and these STARS 3.0 credits:</p> <ul style="list-style-type: none"> • AC-4: Applied Learning • EN-1: Outreach and Communications • OP-3: Water Use • OP-4: Ecologically Managed Grounds • OP-5: Energy Use • OP-6: Greenhouse Gas Emissions • OP-12: Waste Generation and Recovery
RELATED ELEMENTS	<p>See 1.0 FUTURE LAND USE for a table of the acreages of Developed, Developable, and Undevelopable campus lands and the Future Land Use Map.</p> <p>See 2.0 TRANSPORTATION for policies designed to discourage dependence on personal automobiles and to encourage alternative modes of transportation on campus.</p> <p>See 4.0 GENERAL INFRASTRUCTURE for more information on Energy Infrastructure and Conservation, and Water Use and Conservation.</p>

¹ STARS (Sustainability Tracking, Assessment, and Rating System) is "a transparent, self-reporting framework for colleges and universities to measure their sustainability performance."

5.0 CONSERVATION	
5.2 GOALS, OBJECTIVES and POLICIES (GOP)	
A. Conservation of Natural Ecosystems and Resources - GOP	
NARRATIVE	<p>The Arboretum and Sustainability Initiatives (ASI) department, a unit of UCF Facilities & Business Operations (FBO), manages the campus natural lands with mechanical vegetation control, prescribed fire (controlled burns), and invasive species removal; and maintains a network of trails, making these areas accessible for nature enjoyment and passive recreation.</p> <p>The University has received state-wide recognition for its land management program, which focuses on conservation management at the urban-wildland interface. The goals and policies for natural lands conservation presented in this element will enhance the diversity and abundance of native plants and animals living in campus natural lands and will help establish UCF as a national leader in conservation management and environmental stewardship.</p> <p>Using and conserving water resources appropriately, improving air quality, and preventing or minimizing pollution are key aspects of the University's commitment to conservation and sustainability.</p> <ul style="list-style-type: none"> • The University's effort to protect its surface waters is guided by its <i>National Pollutant Discharge Elimination System (NPDES)</i> Permit. This 5-year stormwater permit, overseen by UCF's Utilities and Engineering Services (UES)² department, is issued by the Florida Department of Environmental Protection (FDEP), and reported for in years two and four. • Air quality is addressed through transportation initiatives, such as the use of alternative fuels and renewables, and the University's <i>Air Operation Permit</i>.³ This permit is also issued by FDEP, and overseen by UCF's Environmental Health and Safety department.
<p>GOAL 1: Conserve the region's biodiversity and natural heritage by designating significant campus conservation areas, developing wildlife-friendly landscapes, and minimizing the impact of future development on vulnerable species and habitats.</p>	
<p>OBJECTIVE 1.1: Review and designate the status of all environmentally</p>	<p>POLICY 1.1.1: The University shall maintain in a natural state all areas identified as Conservation or Preservation in this CMP. (OP-4: Ecologically Managed Grounds)</p>

² UCF uses an outside consultant, Harris Engineering, to manage this permit.
³ UCF uses an outside consultant, Grove Engineering, to manage this permit.

An aerial site plan of a campus or park area. The plan shows various buildings, roads, and green spaces. Two large rectangular areas are highlighted in yellow: one on the left side and one on the right side. A white rectangular box with a black border is centered over the plan, containing the text "Content Updates".

Content Updates

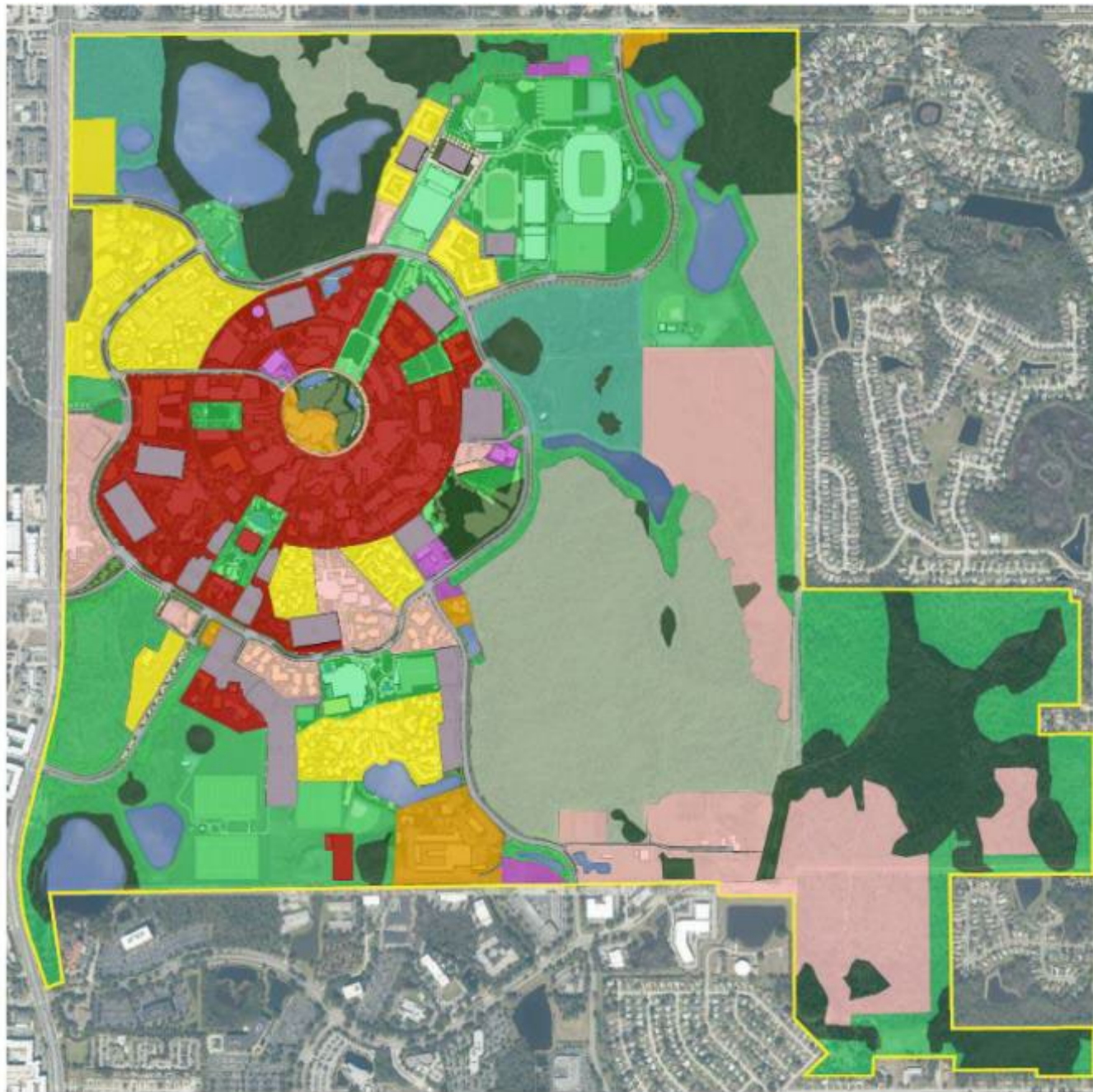
Future Land Use

- Minor content edits to Goals, Objectives and Policies
- Many changes to the Future Land Use Map, see the following slides



CMP 2020-30

Future Land Use Map

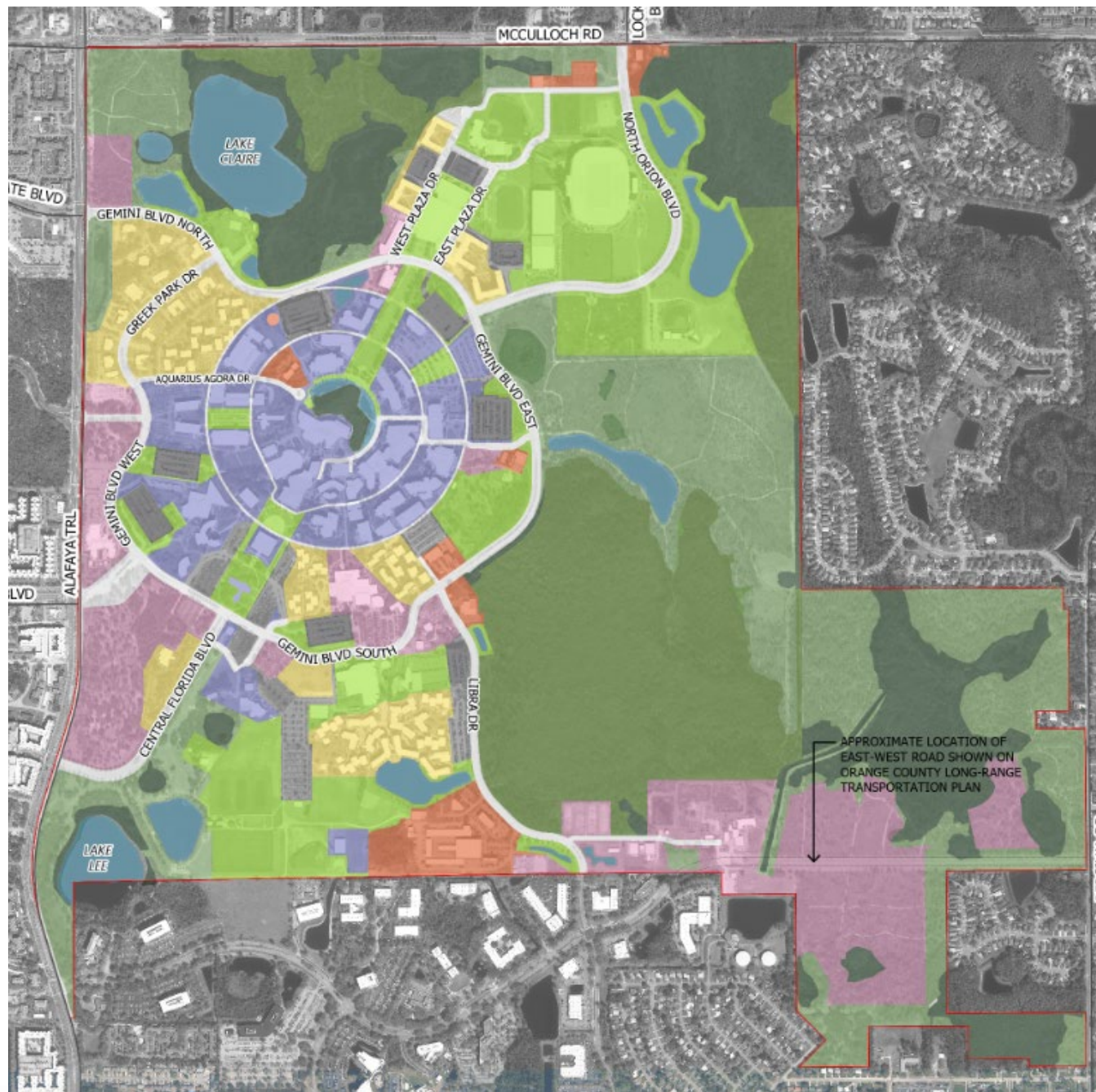


Land Use Category

- Academic
- Support
- Residential
- Mixed Use
- Utility
- Parking
- Recreation/ Open Space
- Wetland
- Upland Conservation
- Conservation Easement
- Lakes

CMP 2025-35

Future Land Use Map



Legend

Future Land Use Categories

- Framework Streets and Connections
- Academic and Student Support Uses
- Mixed Use
- Parking
- Recreation and Open Space - Developed
- Recreation and Open Space - Natural Preserve
- Conservation Easements
- Wetlands
- Residential
- Non-Academic Support Uses

Legend Updates

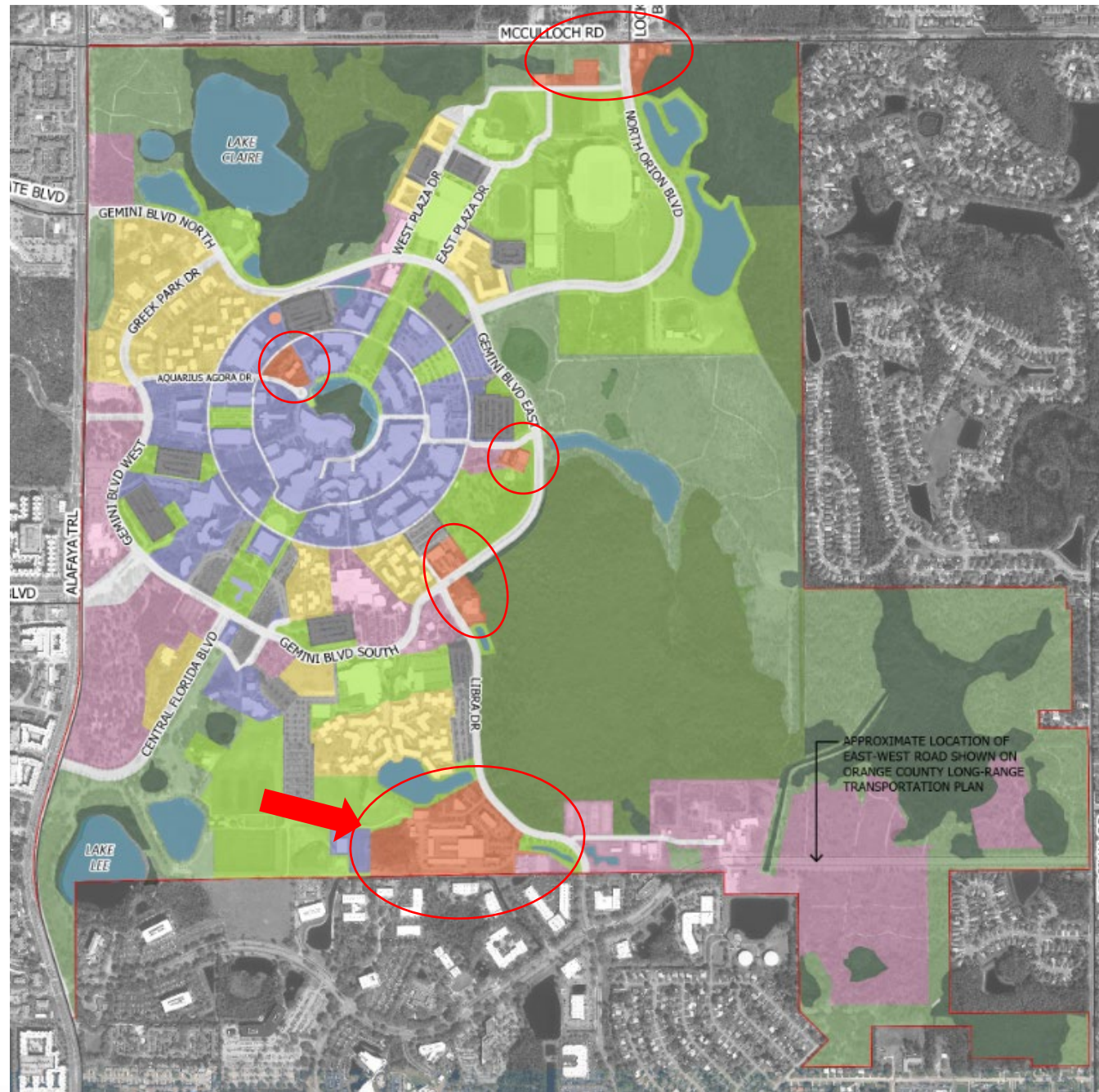
CMP 2025-35

Future Land Use Map

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Utility and Support changed to Non-Academic Support Uses

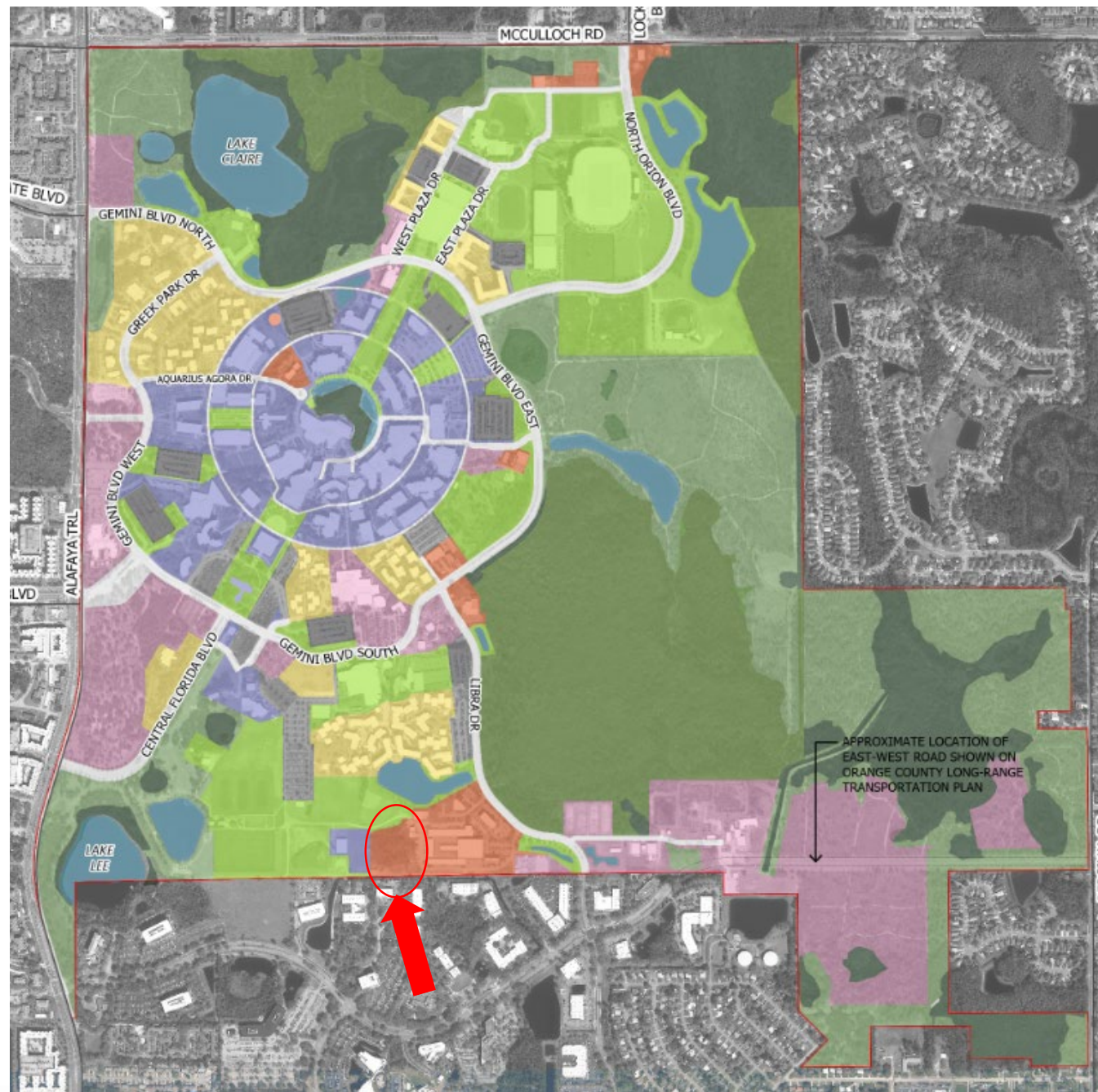
CMP 2025-35

Future Land Use Map

Legend

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Wetland W-14 mitigated for Non-Academic Support Uses

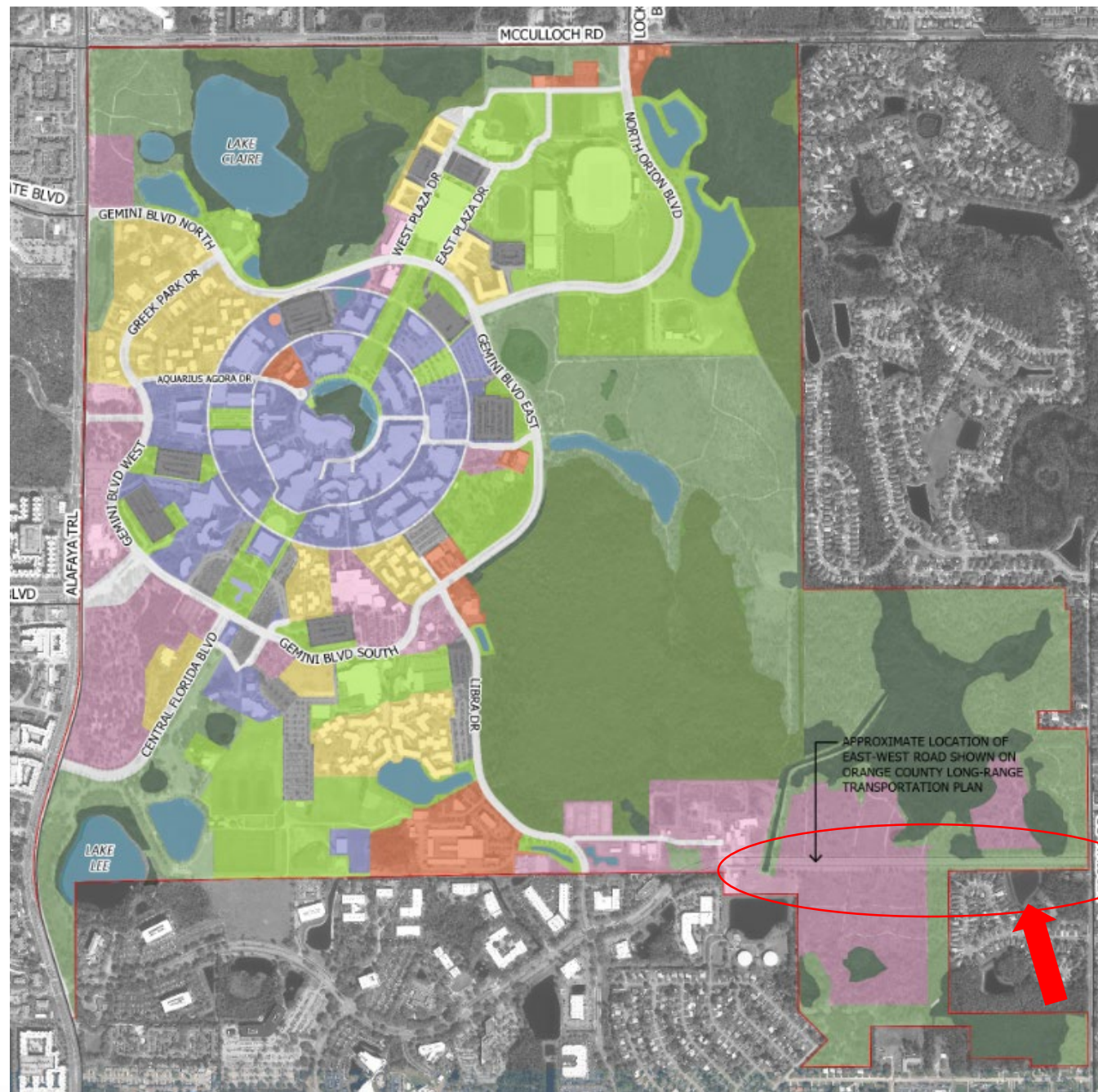
CMP 2025-35

Future Land Use Map

Legend

Future Land Use Categories

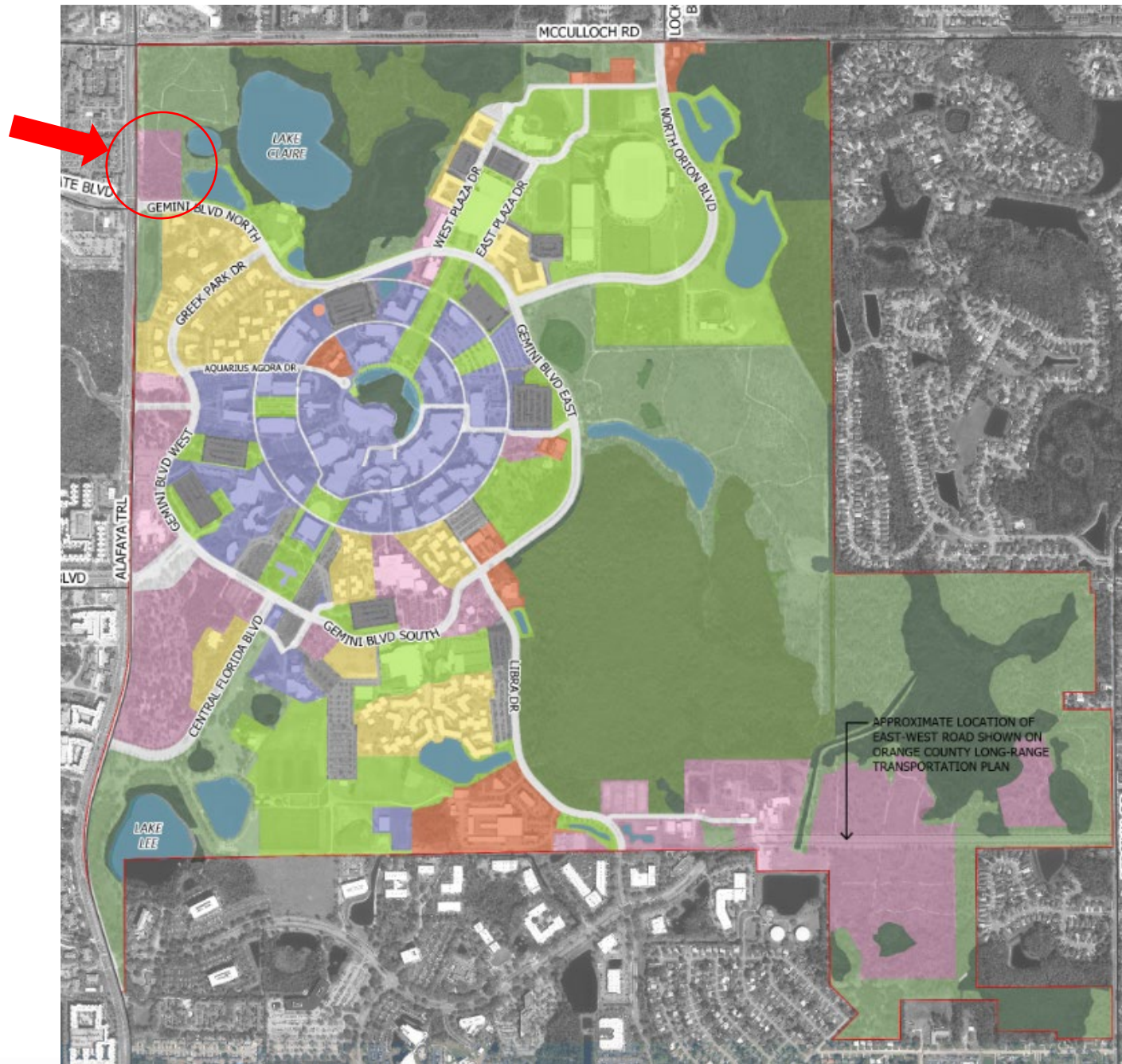
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Added note for OC east-west future road

CMP 2025-35

Future Land Use Map



Legend

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Residential changed to Mixed Use

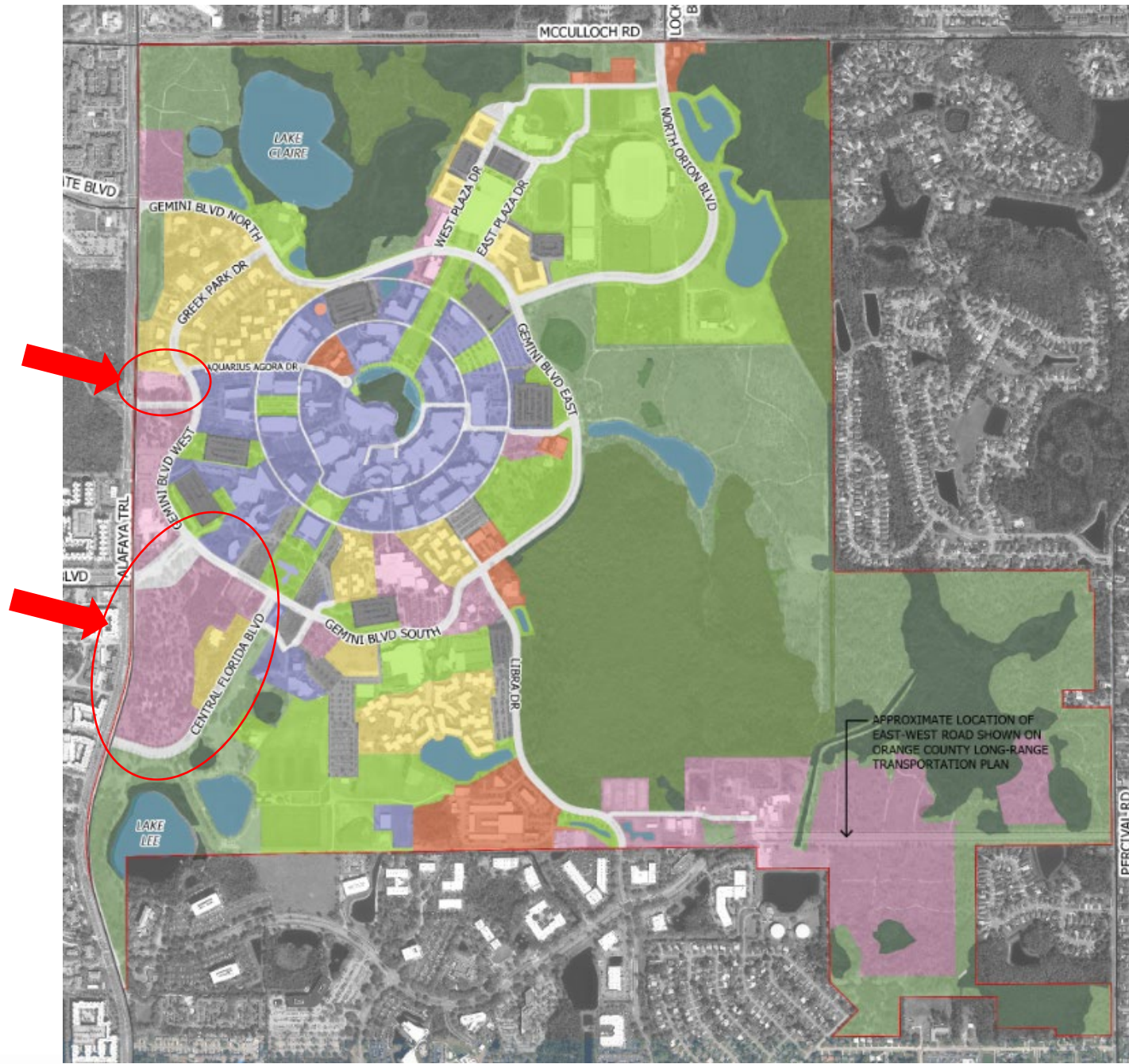
CMP 2025-35

Future Land Use Map

Legend

Future Land Use Categories

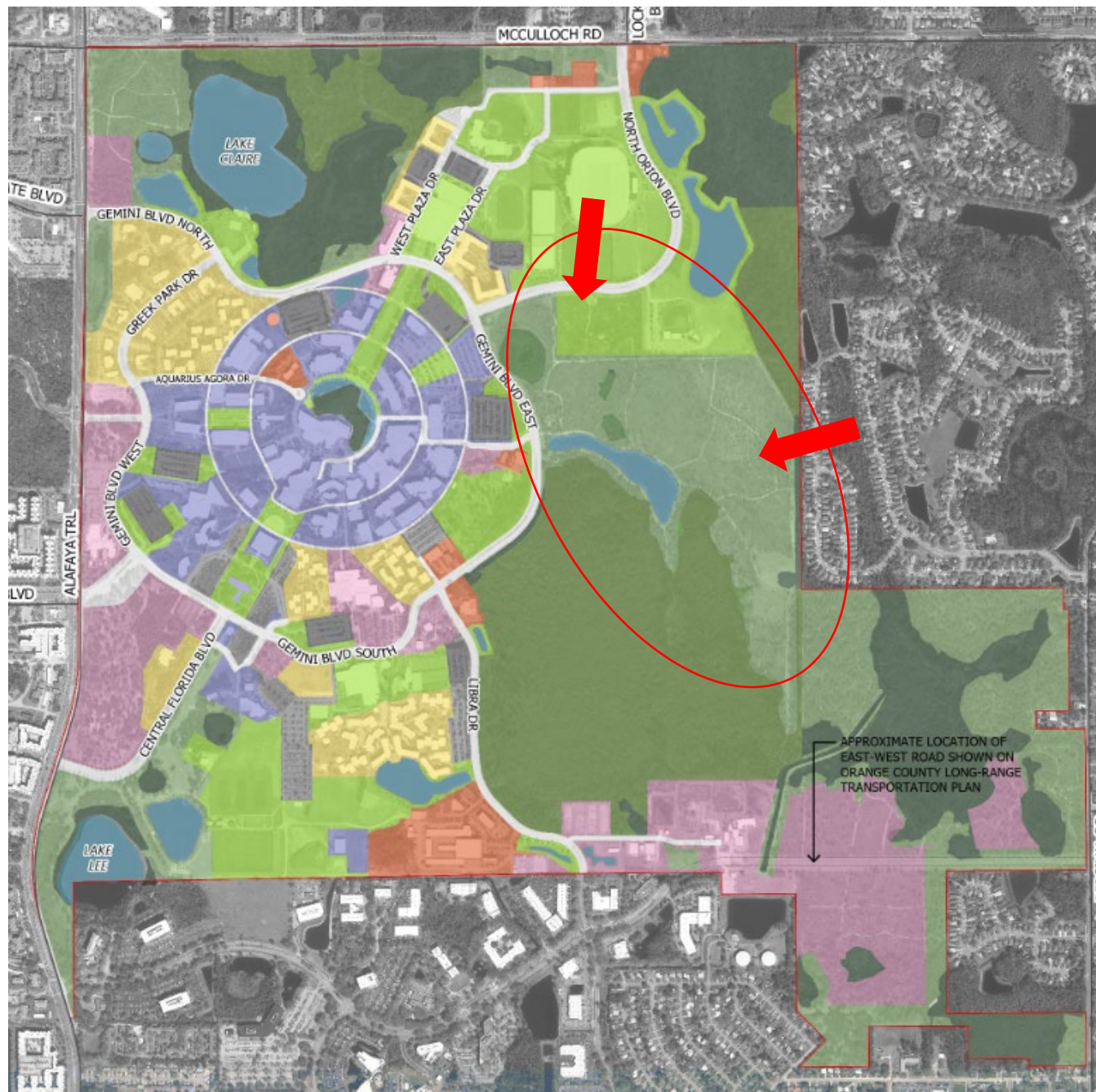
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Rec & Open Space changed to Mixed Use

CMP 2025-35

Future Land Use Map



Legend

Future Land Use Categories

- Framework Streets and Connections
- Academic and Student Support Uses
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- Residential
- Non-Academic Support Uses

Expanded Rec & Open Space for Athletics

Mixed Use changed to Rec & Open Space – Natural Preserve



Capital Improvements

- Removed Implementation Section
- Reorganized Goals & Policies:
 - Goal 1 – focused on facility needs and growth
 - Goal 2 – focused on funding
 - Goal 3 – focused on sustainability & resilience
- Evaluates the need for public facilities as identified in other campus master plan elements
- Schedule of Capital Projects (SCP) lists projects over \$4M anticipated within the next 10 years;
- Capital Improvements Map shows potential building locations

Capital Improvements Map

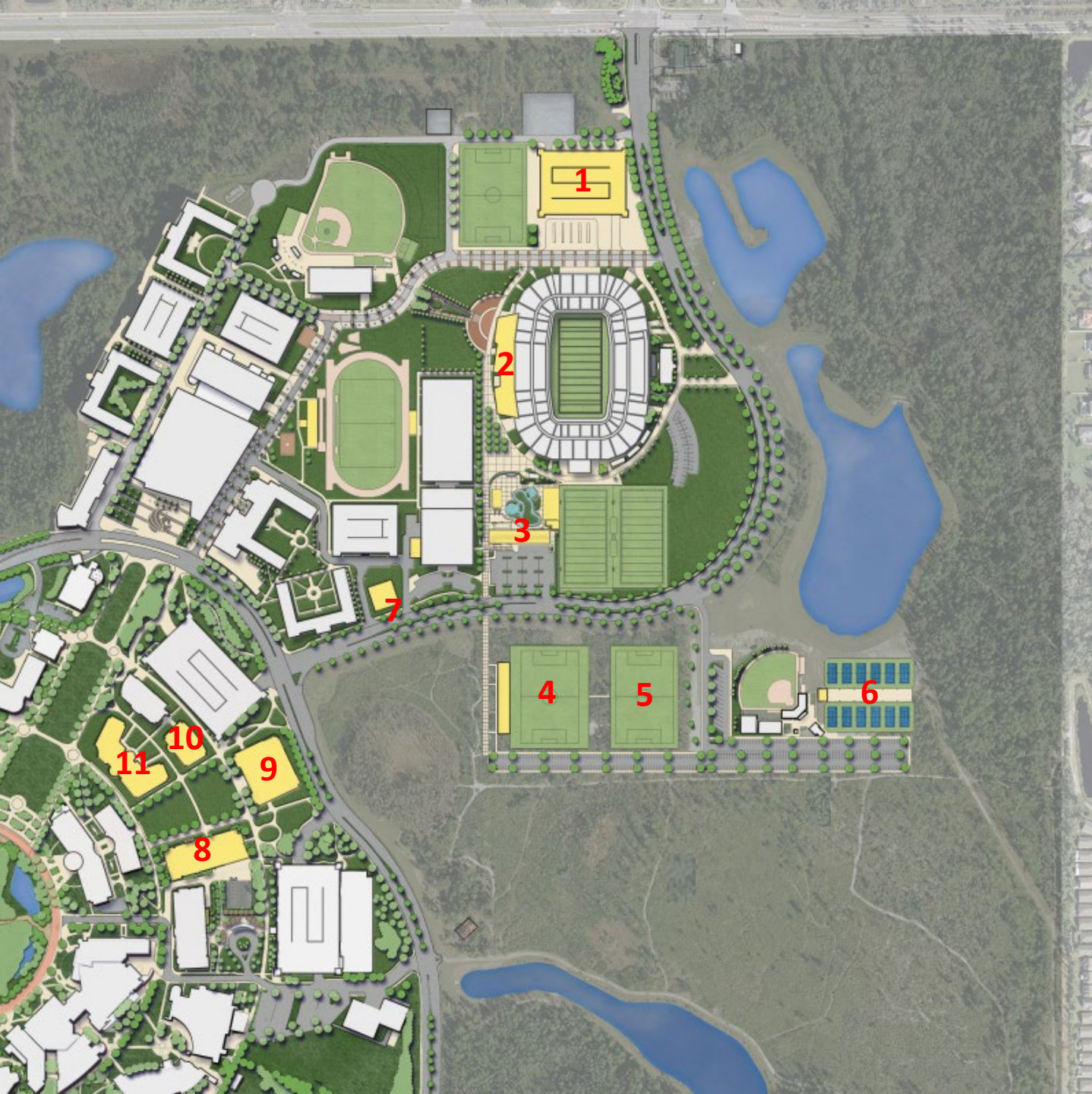


Schedule of Capital Projects

**Exhibit 8.4-1
10-Year Schedule of
Capital Projects (SCP)**

		MAP KEYS correspond with projects shown on 8.4-2 CAPITAL IMPROVEMENTS MAP						PROJECT SCOPE - Variables such as priority/cost/timing are recorded annually on the 5-YEAR CAPITAL IMPROVEMENT PLAN	
		Campus	Bldg.#	Project Type	Recommendation	FCI	GSF		
ALL CAMPUSES	MAP KEY	3-YEAR COMMITTED PROJECTS							
MAIN CAMPUS	1	Main 0001	0020	Renov/Remod	2021 EPS		116,607	In Construction (PECO \$21.63M, 2022-23 CIP)	
	2	Main 0001	0005	Renov/Remod	2021 EPS		49,073	In Construction (PECO \$30.0M, 2023-24 CIP)	
	3	Main 0001	0002	Renov/Remod	CITF 2023 CPPC 2024			Ph 2B in construction. Future Ph to be designed.	
	4	Main 0001	(0024)	New	CITF 2024		14,678	Replace Creative School for Children on new site (CITF \$17.0M, 2025-26 CIP)	
	5	Main 0001	0088	Reno	CITF 2024		156,111	HVAC Systems (CITF \$13.0M, 2024-25 CIP)	
	6	Main 0001	NA	Sitework		NA		Clears site for Football Ops Building & McNamara Cove	
	7	Main 0001	0135	New / Renov.		NA		In Design/Construction	
	8	Main 0001	0052	Renov/Remod	CITF 2025		63,900 of 161,755	(CITF \$6.0M, 2025-26 CIP)	
OTHER CAMPUSES	No Key	AHSC Site 0016	1003	New	2020-30 SCP	NA	90,000	In Construction (2022 GAA Section 197, Legislative initiative funded w/o EPS Rec.)	
	No Key	RCHM Site 0015	0903	Renov/Remod			158,980	Remodeling for greater space efficiency. Funded \$12.8M	
MAIN CAMPUS		PROJECTS CONSISTENT WITH THE CAMPUS DEVELOPMENT AGREEMENT							
	No Key	Main 0001			2020 CDA			Orange Co.: Provide mid-block crossing at Northgate Circle.	
	No Key	Main 0001			2020 CDA			UCF: Pedestrian Trail from said mid-block crossing to West Plaza Dr. UCF to develop an on-campus bicycle pathway linking existing trail systems of Orange Co. and Seminole Co.	
MAIN CAMPUS	MAP KEY	10-YEAR PROJECTED PROJECTS							
ACADEMIC & STUDENT SUPPORT FACILITIES	9	Main 0001	166	New Bldg.	2021 EPS CPPC 2024		~105,000	Research Labs and Cleanrooms with supporting Office space (PECO \$114.64M, 2025-26 CIP)	
	10	Main 0001	155	New Bldg.	2021 EPS CPPC 2024		~100,000	Multidisciplinary classroom and teaching lab facility for several colleges (PECO \$76.9M, 2025-26 CIP)	
	11	Main 0001	0119 P	Addition to 0119	2021 EPS CPPC 2024		~100,000	Flexible performance space w/ multiple venues, assembly and production support spaces (PECO \$77.5M, 2023-24 CIP)	
	12	Main 0001	TBD	New Bldg.	2020-30 SCP		~15,000	New Center replaces aging Arboretum modular	
	13	Main 0001	TBD	New Bldg.	CPPC 2024		~100,000		
	14	Main 0001	TBD	New Bldg.	CPPC 2024		~22,000		
	15	Main 0001	TBD	New Bldg.	CPPC 2024		~10,000	UCF/Military Collaboration & SCIF	
	16	Main 0001	TBD	TBD	CPPC 2024		TBD	Collocate student services, resources, and academic assistance	
	17	Main 0001	TBD	New Bldg.	2020-30 SCP		TBD	Future Research Facility	
	18	Main 0001	0014	Renov/Remod	2021 EPS	10%	64,619	Total Renovation (PECO \$34M, 2025-26 CIP)	
	19	Main 0001	0053	Renov/Remod		22%	111,891	Ph 1 and Ph 2, the older sections. Build-out of white box space	

Capital Improvements Map



- 1 – Intercept Garage**
- 2 - Football Tower**
- 3 - Football Campus**
- 4 – Sports Stadium/Field**
- 5 – Sports Stadium/Field**
- 6 – Tennis**
- 7 – Multi-purpose**
- 8 – Research II**
- 9 – Space Exploration Bldg**
- 10 – Research III**
- 11 – Advanced Workforce
Entrepreneurship Center**



Capital Improvements Map

- 1 – Housing I
- 2 – Housing II
- 3 – Housing III
- 4 – Housing Garage
- 5 – Millican Parking/Landscape
- 6 – Main Entry Improvements
- 7 – Creative School
- 8 – PIXEL: Performance, Immersive Experience and Entertainment Laboratory
- 9 – Academic Building

Capital Improvements Map

NON-ACADEMIC SUPPORT

1 – Water Treatment Plant

2 – Storage Building





Transportation

- Includes GOPs related to and for the provision of transit, auto circulation, parking, pedestrian and non-motorized vehicle facilities, sustainable transportation
- Evaluates modes of travel (bicycle, micromobility, pedestrian, transit, and motor vehicle) both on-campus and off-campus
- New Data and Analysis:
 - Documented the quantity and severity of vehicle and non-motorized crashes
 - Incorporated UCF's comprehensive lighting assessment
 - Created walking proximity map for campus and adjacent non-university land

Housing

- Provide more beds to house a majority of FTIC and retained 2nd year undergraduate students in support of retention and graduation efforts
- Potential locations for future housing:
 - West of the Recreation and Wellness Center on former Wayne Densch location.
 - West of Housing Administrative Building (existing surface parking lot)
 - Existing Creative School location
- Timing or phasing for renovation and remodeling of existing university-controlled housing facilities will be determined by Facility Conditions Assessments conducted during the element period





General Infrastructure

- Added Water policies regarding pending EPA regulations, monitoring raw water well quality, and prioritizing use of reclaimed water
- Addresses rising energy costs and initiatives to improve energy efficiency
- Addresses concurrency per state statute - the provision of adequate capacity for stormwater management, potable water, sanitary sewer and treatment, and solid waste facilities required to meet the future needs of the university
- Addresses concurrency per UCF guidelines – for chilled water, electrical power, natural gas, and telecommunications

Conservation

- No major changes to Introduction or Conservation of Natural Ecosystems and Resources
- Sustainability items highlighted in **green** throughout the document
- Added data about the use of the natural lands related to academic purposes



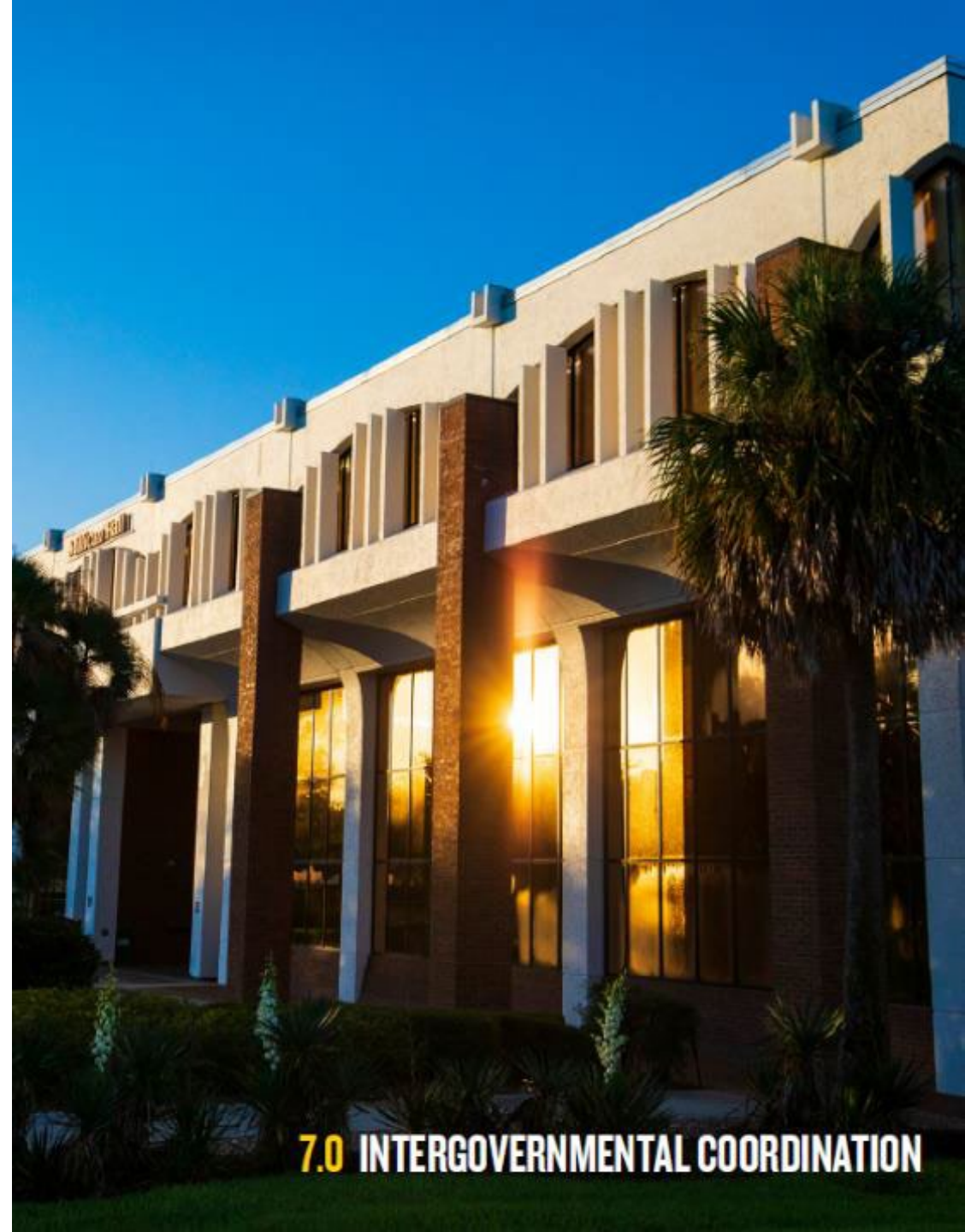
Recreation & Open Space

- Revised comparisons to peer institutions demonstrating need for additional recreation space, particularly with recent space reductions
- Describe priorities for future planning to expand RWC Park and Lake Claire. Noted upcoming CITF funding for capital improvements to RWC HVAC system and Lake Claire boat house
- UCF Athletics is committed to making the Kenneth G. Dixon Athletics Village the best of its kind in collegiate athletics, to include significant expansion during this planning period as funding becomes available



Intergovernmental Coordination

- No content changes, minor language refinements.
- Promotes land use compatibility between UCF and our host local government, Orange County.
- Identifies and resolves goals, objectives, policies and development proposed in campus master plans that may need coordination with adjacent local governments, and regional and state agency plans.



Schedule

COMPLETED

- ELEMENT TEAMS INCLUDED STUDENT GOVERNMENT REPRESENTATIVES
- ELEMENT DRAFTS - COMPLETED MAY 1
- OPEN HOUSE – MAY 29
- PDC INTERNAL REVIEW - COMPLETED JULY 1

NEXT STEPS

- **FIRST PUBLIC HEARING – JULY 23**
- **MANDATORY 90 DAY REVIEW – AUGUST 1 TO OCTOBER 30**
- **REFINE DOCUMENT, INCLUDE IN BOT MATERIALS – 1ST WEEK OF NOVEMBER**
- **SECOND PUBLIC HEARING, BOT APPROVAL – DECEMBER 5**

Review Agencies

- **Orange County (Host Local Government)**
- Seminole County
- City of Orlando
- City of Oviedo
- St. Johns River Water Management District (SJRWMD)
- East Central Florida Regional Planning Council (ECFRCP)
- Florida Department of Environmental Protection (FDEP)
- Florida Department of Transportation (FDOT)
- Florida Department of State (FDOS)
- Florida Department of Commerce (FloridaCommerce)
- Florida Fish and Wildlife Conservation Commission (FWC)

Rules of Order / Public Hearing Process

1. All speakers must complete a comment card and sign the speaker roster.
2. All speakers must be signed in prior to the start of the public comment period.
3. Each speaker will be given three (3) minutes.
4. When presenting, state your name, address, and affiliation before beginning your comment.
5. Written comments may be submitted tonight, email, or by mail. (contact info is at the end of the presentation).

2025-35 UCF CAMPUS MASTER PLAN UPDATE

Public Comment

- By mail:

Campus Master Plan

Facilities Planning & Construction

3528 North Perseus Loop

PO Box 163020

Orlando, FL 32816-3020

- By email:

CampusMasterPlan@ucf.edu

- Website:

www.fp.ucf.edu