



1.0 INTRODUCTION



# 1.0 INTRODUCTION

---

## *2020-30 CAMPUS MASTER PLAN UPDATE*

---

### **CONTENTS**

A MESSAGE FROM THE PRESIDENT .....	1
UCF MAIN CAMPUS.....	1
History of UCF .....	1
UCF Now .....	1
UCF Enrollment .....	2
How big is the UCF Main Campus?.....	3
UCF Colleges.....	4
CAMPUS MASTER PLANNING.....	5
History of the UCF Campus Master Plan.....	5
Purpose and Intent of the UCF Campus Master Plan.....	5
Context Area.....	6
Jurisdiction of the UCF Campus Master Plan .....	6
Reviews .....	7
Master Plan Elements.....	8
The UCF 2020-30 Elements .....	9
Next steps.....	11
WHO'S WHO at UCF? .....	12
Board of Trustees .....	12
UCF Leadership.....	12
Colleges and Deans.....	13
CMP Contributors .....	13
MAPS .....	16

# 1.0 INTRODUCTION

## A MESSAGE FROM THE PRESIDENT



The University of Central Florida's master plan reflects who we are and who we will become – a bold model for 21st-century higher education. This master plan provides an opportunity to ensure our resources and amenities closely align with our pursuit of academic excellence.

We are always looking to improve our operations and experiences for the students, faculty and staff who call UCF home. In addition to innovative classrooms and research facilities, this plan includes our commitment to conservation, smart transportation and public safety – our No. 1 priority for everyone on our campus.

At UCF, we like to say that we are “of” our community, not just “in” it. That means working together to create a campus that best serves our region and the state. I look forward to our continued work toward this shared mission.

Dr. Thad Seymour, Jr.  
Interim President

## UCF MAIN CAMPUS

### History of UCF

UCF was founded as “Florida Technological University” in 1963. It was created to support the growing technological industries in Central Florida, primarily those related to engineering and space. When it opened, the school provided other academic programs to give the students a broad-based education.

Re-named in the late 1970s, the “University of Central Florida,” has become a rapidly-growing, leading research university, with a full complement of undergraduate and graduate programs. Cutting-edge research is performed in a wide variety of disciplines that span the academic spectrum.

### UCF Now

#### A 21<sup>st</sup> Century University

The University of Central Florida is a thriving university located in metropolitan Orlando. With more than 68,000 students, UCF is one of the largest universities in the U.S. In addition to its impressive size, UCF is ranked as a best-value university by Kiplinger, and as one of the nation's most affordable colleges by *Forbes*. UCF benefits from a diverse faculty and staff who create a welcoming environment and provide opportunities for all students to grow, learn, and succeed.

#### A Foundation for Success

UCF and its 13 colleges offer more than 220 academic degrees. The Main Campus is 13 miles east of downtown Orlando and is adjacent

# 1.0 INTRODUCTION

to Central Florida Research Park, one of the top research parks in the nation. UCF’s fully online programs include bachelor’s degrees, master’s degrees, PhDs, certificates, and more.

## Top-Ranked College Education

UCF is a leader in many academic and research fields, including optics and lasers, modeling and simulation, engineering and computer science, business administration, education, hospitality management, health care, and video game design. As of May 2019, UCF has awarded more than 335,000 degrees since classes began in 1968.

## Knight Life

Home to Spectrum Stadium and the Additions Arena, UCF hosts a variety of concerts and shows, plus NCAA sports and cultural events. Student housing is abundant, as are on-campus events and activities. UCF offers an array of student services and academic resources to help students succeed, and recognizes hundreds of student clubs and organizations.

## UCF Enrollment

**UCF has not yet developed its projected enrollment vision for the 10-year planning timeframe, 2020 to 2030.**

In Spring 2019, Interim UCF President Thad Seymour charged a strategic enrollment task force with investigating and proposing projected enrollment over the next decade. Their report is to be completed in Fall 2019.

## Figure 1.0-1 Main Campus Enrollment

This figure indicates Main Campus enrollment when the 2015-25 and 2020-30 Campus Master Plans (CMP) were prepared.

- 2015-25 CMP
- 2020-30 CMP

Academic Year	Annual FTE <sup>1</sup>	Fall Headcount (HC) <sup>2</sup>
2014-15 <sup>3</sup>	22,946	49,923
2018-19 <sup>4</sup>	37,057	54,324

## Growth-based CMP Elements

- Housing Growth Strategy

The Housing and Transportation elements rely on enrollment growth projections to meet the Data & Analysis requirements of Board of Governors Chapter 21. In the absence of projected enrollment data, these elements will follow other strategies as described below:

BOG Chapter 21 states that the Housing element “ensures the provision of ... housing facilities... adequate to *meet the needs of the projected university enrollment.*”

<sup>1</sup> Full Time Equivalent (FTE) totals are based on 40 undergraduate annual student credit hours and 32 graduate student credit hours produced in live course sections (non-Web) on the UCF Main Campus, for fundable and non-fundable student credit hours.

<sup>2</sup> Headcounts (HC) represent the number of students taking one or more live course sections (non-Web) on the UCF Main Campus, for fundable and non-fundable students.

<sup>3</sup> 2015-25 Campus Master Plan Update, 2.2 Academic Program Element.

<sup>4</sup> UCF Institutional Knowledge Management.

# 1.0 INTRODUCTION

- Transportation Growth Strategy

## How big is the UCF Main Campus?



The 2015-25 Campus Master Plan indicated a bed deficit that remains unaddressed because no beds have been added to the Main Campus during the intervening five years and enrollment has increased.

During the 10-year planning timeframe, UCF will work to correct the housing deficit identified in the 2015-25 Campus Master Plan and confirmed in the 2020-30 Campus Master Plan (see 3.0 HOUSING, Data & Analysis, Figure 3.0-2).

Element 6.0 TRANSPORTATION analyzes UCF's impact on our Host Local Government's transportation infrastructure.

In previous years, UCF's consulting transportation engineers have used projected enrollment to determine future traffic volumes. This year, VHB Engineering will use the following methodology to predict growth:

- Comparing traffic counts entering/exiting the Main Campus – The traffic volumes decreased between 2014 (83,551) and 2019 (76,620). This represents a negative traffic growth rate of -0.81%.
- Comparing anticipated population growth in Orange County – The Bureau of Economic and Business Research (BEBR)<sup>5</sup> projects population growth in Orange County will be 0.88% per year between 2018 and 2030.

Therefore, when a negative growth rate is anticipated, VHB has used a minimum traffic growth rate of 1% per year, as required by Orange County on similar traffic studies.

The DEP Land Document System ([BTLDS](#)) shows that the UCF Main Campus is made up of two large parcels of land, totaling 1,420.3225 acres, as follows:

Parcel 1 : The historic Main Campus was transferred in 1967 from the Florida Board of Education to the Florida Board of Trustees of the Internal Improvement Trust Fund (TIITF), for use by Florida Technological University, later renamed University of Central Florida. In January 1974, the TIITF leased 1203.0525 acres to the Florida Board of Regents, also known as the "UCF Parent Lease #2721." This property is bounded by:

- West: Alafaya Trail
- North: McCulloch Road
- East: University Estates, Regency Park, 2912 Percival Road
- South: Central Florida Research Park

Parcel 2: The "Eastern Parcel" (aka 2912 Percival Road) was acquired by the TIITF in February 1994. When this undeveloped parcel was leased to UCF in 2007, it was 217.27 acres.

<sup>5</sup> [BEBR "Projections of Florida Population by County, 2020-2045, with Estimates for 2018"](#)

# 1.0 INTRODUCTION



Figure 1.0-2 Easements and Leases along the UCF boundaries

- Alafaya Trail<sup>7</sup>
- McCulloch Road

Other UCF Parcels

## UCF Colleges

UCF has been working recently with the Florida Department of Environmental Protection (DEP) and the Florida Department of Transportation (FDOT) to confirm the Main Campus acreage and easements; and with the Orange County Property Assessor (OCPA) to ensure that their Interactive Map and Property Records reflect the correct acreage for each parcel.<sup>6</sup>

See element 2.0 Future Land Use & Urban Design, *Figure 2.0-1 Current Land Utilization Table*, showing how many acres of campus are considered developed, developable, or undevelopable.

The following easements and leases are along UCF’s west and north borders. These easements and leases reduce developable land, but do not reduce the campus acreage.

Document	Date	To and Description
Easement 28221	1989	FDOT, easement along much of the west boundary, incl. two drainage ponds, ±17.431 ac.
Amendment 28221	1993	FDOT, extends easement 28221 to the north, ±0.602 ac.
Easement 30952	2002	FDOT, new easement, east of easement 28221, ±0.195 ac.
Sub-Lease, Hotel	2016	Pegasus Hotel, LLC. for construction of the Celeste Hotel ±5.24 ac.
Easement 28329	1990	Orange Co., 20’ roadway easement and 3 drainage ponds, acreage unstated
Sub-lease, Fire Station	1992	Orange and Seminole Counties, for Fire Station #65, originally ±2.453 ac., corrected <sup>8</sup> to ±1.819 ac.
Easement 30912	2002	Orange Co., ±4.518 ac., 40’ water main easement

TIITF has acquired other parcels of land near campus for the benefit of UCF. These tracts are not considered part of the UCF Main Campus. See 2.0 Future Land Use & Urban Design, page 16, for “*Other TIITF Properties within the Planning Study Area.*”

UCF has more than 220 degree programs in thirteen (13) colleges.

Link: <https://www.ucf.edu/academics/>

1. College of Arts & Humanities (CAH)
2. College of Business Administration (CBA)
3. Burnett Honors College (BHC)
4. College of Community Innovation & Education (CCIE)
5. College of Engineering & Computer Science (CECS)
6. College of Health Professions and Sciences (CHPS)

<sup>6</sup> Property records and maps maintained by OCPA do not concur on acreage; but show the two parcels to be 1,180.902 acres and 217.18 acres. UCF is working with OCPA to resolve the acreage issue, by adding back easements and leases that were excluded from the UCF campus acreage.

<sup>7</sup> A future easement along Alafaya Trail will be granted to FDOT in 2020 to allow improvements to pedestrian safety, including a new, wider sidewalk, safety barricades, and lighting.

<sup>8</sup> The original lease overlapped with one of the pond parcels included in Easement 28329

# 1.0 INTRODUCTION

	<ol style="list-style-type: none"><li>7. College of Medicine (COM)</li><li>8. College of Nursing (CON)</li><li>9. College of Optics and Photonics (CREOL)</li><li>10. Rosen College of Hospitality Management (RCHM)</li><li>11. College of Sciences (COS)</li><li>12. College of Graduate Studies (CGS)</li><li>13. College of Undergraduate Studies (CUS)</li></ol>
<b>New Colleges</b>	<p>During the 5-year interim since the adoption of the 2015-25 Campus Master Plan Update, four (4) new colleges were created:</p>
<ul style="list-style-type: none"><li>• College of Undergraduate Studies (CUS)</li></ul>	<p>In 2015, the Office of Undergraduate Studies became the College of Undergraduate Studies, restructured within three areas: Interdisciplinary Studies, Academic Services, and the Division of Teaching and Learning.</p>
<ul style="list-style-type: none"><li>• College of Graduate Studies (CGS)</li></ul>	<p>In 2016, the Office of Graduate Studies and the Office of Research and Commercialization were merged to amplify the impact in graduate education and research programs, grow graduate student enrollment, and increase research funding.</p>
<ul style="list-style-type: none"><li>• College of Health Professions and Sciences (CHPS)</li></ul>	<p>In 2018, the new College of Health Professions and Sciences became part of the newly-created Academic Health Sciences Center, along with the College of Medicine and College of Nursing. It will unify UCF's health-related programs.</p>
<ul style="list-style-type: none"><li>• College of Community Innovation and Education (CCIE)</li></ul>	<p>Also in 2018, the College of Community Innovation and Education was created to focus on the pillars of thriving, modern cities, such as civic engagement and governing, safety and justice, and health and well-being, all of which are grounded in transformative education.</p>

## CAMPUS MASTER PLANNING

### History of the UCF Campus Master Plan

#### ***2020 is the 25th anniversary of the UCF Campus Master Plan!***

The UCF 1995-2005 Campus Master Plan (CMP) was the first to be prepared by statutory requirement. Subsequent "Campus Master Plan Updates" were prepared for the planning periods 2000-10, 2005-15, 2010-20, and 2015-25. These "Updates" did not constitute a major departure from the CMP adopted in 1995.

### Purpose and Intent of the UCF Campus Master Plan

The purpose and intent of the UCF Campus Master Plan (CMP) is threefold:

1. Growth Management – planning for future campus development and growth
2. Ensuring Compatibility with the surrounding community (context area)
3. Concurrency Management

# 1.0 INTRODUCTION

## Context Area

BOG Regulation 21.201 defines context area as the area surrounding a university within which on-campus development may impact local public facilities and services and natural resources, and within which off-campus development may impact university resources and facilities. See Figure 1.0-3 Context Area Map, at the end of this chapter.

The extent of the UCF context area is considered to be:

- North of Campus (Seminole County) to just north of the Little Econlockhatchee River
- East of Campus (Orange County) to just east of Tanner Road
- South of Campus (Orange County) to just south of East Colonial Drive (SR 50)
- West of Campus (Orange County) to just west of Rouse Road

## Jurisdiction of the UCF Campus Master Plan

The UCF Campus Master Plan applies only to the UCF Main Campus. All satellite campuses are subject to the Comprehensive Plans of the governments in which they are located.

## Concurrency

Concurrency requires that public facilities and services needed to support development be available concurrent with the impacts of that development.

### • Statewide Concurrency Requirements

In accordance with Florida Statute 163.3180 Concurrency, the only public facilities and services subject to the statewide concurrency requirements are:

- Sanitary Sewer
- Solid Waste
- Drainage
- Potable Water

### • Local Government Concurrency Requirements

Per the concurrency statute, “additional public facilities and services may not be made subject to concurrency on a statewide basis without appropriate study and approval by the Legislature; however, any local government may extend the concurrency requirement so that it applies to additional public facilities within its jurisdiction.”

#### ○ Orange County Concurrency

Orange County facilities and services subject to concurrency requirements include:<sup>9</sup>

- Roads and Mass Transit
- Utilities, including Water, Wastewater, and Stormwater
- Solid Waste
- Schools
- Parks

#### ○ UCF Concurrency

UCF extends the concurrency requirement to these facilities and services:

- Chilled Water
- Primary Electric Power
- Natural Gas

<sup>9</sup> [Orange County, FL - Concurrency Management](#)



# 1.0 INTRODUCTION

## Statutes and Regulations

- Stormwater

Campus Master Plans are required by Florida Statute and the State University System Board of Governors Regulations.

*Florida Statute 1013.30 Campus Master Plans and Campus Development Agreements* recognizes a unique relationship between university campuses and their host governments.

Campus master plans and associated campus development agreements are intended to address this relationship and foster communication between universities and their host local governments.

University campuses provide research and educational benefits of statewide and national importance, and further provide substantial educational, economic, and cultural benefits to their host local governments. But, they may also have an adverse impact on the public facilities, services, and natural resources of host governments.

Link: [Florida Statute 1013.30](#)

Florida Board of Governors (BOG) regulation *Chapter 21 Campus Master Plans* provides further clarification of the required elements and review process.

Link: [BOG Chapter 21](#)

By statute and regulation, each Campus Master Plan (CMP) shall cover a period of at least 10 years and not more than 20 years. UCF has always designated a planning timeframe of 10 years.

The CMP is updated every 5 years, and adopted by the UCF Board of Trustees in November of the year prior to the beginning of the planning period.

## Reviews

- Internal review

Prior to publication of the first draft, the CMP is submitted for internal review to the:

- University Leadership
- University Master Planning Committee
- University General Counsel
- CMP Element Leaders and Advisory Resources

- Statutory Review

Florida Statute 1013.30(6) requires that the draft master plan be sent for review to the host and any affected local governments, the state land planning agency, the Department of Environmental Protection, the Department of Transportation, the Department of State, the Fish and Wildlife Conservation Commission, and the applicable water management district and regional planning council.

- UCF submits the draft CMP electronically to the following agencies, as required by statute:
  - Orange County (host local government)
  - Seminole County (affected local government)
  - City of Orlando (affected local government)

# 1.0 INTRODUCTION

- City of Oviedo (affected local government)
- Florida Department of Economic Opportunity (DEO)
- Florida Department of Environmental Protection (DEP)
- Florida Department of Transportation (FDOT)
- Florida Department of State
- Fish and Wildlife Conservation Commission
- St. Johns River Water Management District (SJRWMD)
- East Central Florida Regional Planning Council (ECFRPC)
- A printed copy is placed in the John C. Hitt Library.
- An electronic copy is posted on the UCF Facilities Planning and Construction department's website: [fp.ucf.edu](http://fp.ucf.edu)

Florida Statute 1013.30 (6) states that the “agencies must be given 90 days in which to conduct their review and provide comments to the university board of trustees.” Commencement of the review period is well-advertised to ensure public participation in the planning process.

- Public Review

To ensure full public participation in the campus planning process, UCF bases the public comment period on the time allotted to the reviewing agencies. The public is also invited to speak at the meetings, and provide comments by email or US mail.

- Courtesy Review

An invitation to review was also sent electronically to the District 5 Orange County Commissioner and to MetroPlan Orlando.

## Adoption

Following the first two statutory meetings, and receipt and consideration of all review comments, the Board of Trustees may adopt the CMP at the Third Public Hearing.

## Master Plan Elements

### Required CMP Elements

Florida Statute and Board of Governors Regulations require that the Campus Master Plan include eight (8) elements:

- Future Land Use
- Housing
- Recreation and Open Space
- Intergovernmental Coordination
- Conservation
- General Infrastructure
- Transportation
- Capital Improvements

### Optional CMP Elements

Optional elements are permitted under BOG 21.212, but are not subject to review under Chapter 21.

In past CMP Updates, UCF included nine (9) optional elements to address academic mission, academic programs, urban design, utilities, academic facilities, support facilities, architectural design guidelines, landscape design guidelines, and facilities maintenance.

### CMP Format

# 1.0 INTRODUCTION

- Goals, Objectives, and Policies (GOP)
 

Each element will contain Goals, Objectives, and Policies (GOP) as defined in BOG Regulation 21.201.

  - GOALS are the long-term end toward which programs or activities are ultimately directed.
  - OBJECTIVES are a specific, measurable, intermediate end that is achievable and marks progress toward a goal.

POLICIES are the way in which programs and activities are conducted to achieve an identified goal.
  
- Data & Analysis (D&A)
 

Each required element will contain Data & Analysis (D&A) that supports any conclusions or recommendations. Optional Elements may also include D&A.

  - Goals, objectives, policies, standards, findings, and conclusions must be based on data.
  - Data must originate from professionally-accepted sources (best available existing data).
  - Tables, charts, graphs, maps, figures, sources, and their limitations must be clearly described.
  
- Maps & Tables
 

The following maps and tables are required by the Board of Governors regulations, but UCF provides many others.

  - Future Land Use Map, per BOG 21.204
  - Transportation Element Maps/Tables per BOG 21.205
  - Housing Element Maps, per BOG 21.206
  - General Infrastructure Maps, per BOG 21.207
  - Conservation Element Map, per BOG 21.208
  - Recreation & Open Space Map, per BOG 21.209, aka Athletics, Recreation & Open Space Map
  - A capital improvements schedule, per BOG 21.211, aka UCF 10-Year Schedule of Capital Projects (SCP)
  
- What's New?**

For this CMP update, UCF has:

  - Added two new elements, Public Safety and Implementation
  - Combined related elements, as permitted by BOG 21.202. When elements have been combined, UCF has provided an explanation as required by BOG 21.202(1)(b)
  - Retired four (4) elements: Academic Mission, Academic Programs, Architectural Design Guidelines, and Landscape Design Guidelines

## The UCF 2020-30 Elements

- |                                    |   |
|------------------------------------|---|
| 1.0 INTRODUCTION                   | The INTRODUCTION is not an element, but an over-arching view of the University, its planning process, changes and improvements to the 2020-30 Campus Master Plan Update, and a snapshot of the University administration at the time of adoption. |
| 2.0 FUTURE LAND USE & URBAN DESIGN | The FUTURE LAND USE element is required by F.S. 1013.30 and BOG 21.204.   |

# 1.0 INTRODUCTION

	<ul style="list-style-type: none"><li>• Combined Elements The University of Central Florida cannot consider future land uses in the absence of urban design principles, or vice versa, therefore FUTURE LAND USE has been combined with the optional element, URBAN DESIGN.</li></ul>
3.0 HOUSING	The HOUSING element is required by F.S. 1013.30 and BOG 21.206.
4.0 ATHLETICS, RECREATION & OPEN SPACE	The RECREATION & OPEN SPACE element is required by F.S. 1013.30 and BOG 21.209. Athletics has always been a component of this element; and this year UCF has elected to add Athletics to the element name. <sup>10</sup>
5.0 GENERAL INFRASTRUCTURE & UTILITIES	The GENERAL INFRASTRUCTURE element (stormwater, sanitary sewer, potable water, solid waste) is required by F.S. 1013.30 and BOG 21.207. <ul style="list-style-type: none"><li>• Combined Elements As UCF must consider its complex infrastructure in its entirety, GENERAL INFRASTRUCTURE has been combined with the optional element, UTILITIES (chilled water, electrical power, natural gas, and telecommunications).</li></ul>
6.0 TRANSPORTATION	The TRANSPORTATION element is required by F.S. 1013.30 and BOG 21.205.
7.0 INTERGOVERNMENTAL COORDINATION	The INTERGOVERNMENTAL COORDINATION element is required by F.S. 1013.30 and BOG 21.210.
8.0 PUBLIC SAFETY <sup>11</sup>	UCF has introduced a new element, PUBLIC SAFETY.  The purpose of this new element is to set goals to ensure the protection of students, faculty, staff, and visitors against threats and dangers to their well-being.
9.0 CONSERVATION	The CONSERVATION element is required by F.S. 1013.30 and BOG 21.208.  The element includes the conservation of both natural resources and energy.
10.0 CAPITAL IMPROVEMENTS & IMPLEMENTATION <sup>12</sup>	The CAPITAL IMPROVEMENTS element is required by F.S. 1013.30 and BOG 21.211.

<sup>10</sup> Precedent: The Florida Gulf Coast University 2015-25 Campus Master Plan includes the element “Recreation, Athletics and Open Space.”

<sup>11</sup> Precedent: The University of Florida 2015-25 Campus Master Plan includes the element “Public Safety.”

<sup>12</sup> Precedent: The University of Florida 2015-25 Campus Master Plan includes the element “Implementation.”

# 1.0 INTRODUCTION

## 11.0 ACADEMIC & SUPPORT FACILITIES

- Combined Elements  
UCF has combined the CAPITAL IMPROVEMENTS element with a new element, IMPLEMENTATION, which documents the steps taken to carry a capital improvement project from “Ideation to Construction,” and clarifies the roles of various departments and committees in campus and capital planning.

The ACADEMIC & SUPPORT FACILITIES element is optional.

## 12.0 FACILITIES MAINTENANCE

- Combined Elements  
UCF has combined ACADEMIC FACILITIES and SUPPORT FACILITIES, two optional elements from previous CMP updates.

The FACILITIES MAINTENANCE element is optional.

## EVALUATION & APPRAISAL REPORT (EAR)

Every 5 years, the University submits an EVALUATION & APPRAISAL REPORT (EAR) to the Board of Trustees. The EAR is a section of the Campus Master Plan required by BOG 21.202. The purpose of the EAR is to evaluate the previous master plan, and:

- List which goals, objectives and policies have been successfully reached;
- Identify the need for new or modified goals, objectives, or policies to correct unanticipated and unforeseen problems and opportunities that have occurred since adoption of the campus master plan; and
- Identify proposed and anticipated plan amendments necessary to address identified problems and opportunities.

The EAR for the 2015-25 Campus Master Plan will be submitted with the 2020-30 Campus Master Plan Update.

## SUSTAINABILITY

Sustainability was considered for inclusion as a new element in the 2020-30 CMP, but the UCF Sustainability Initiatives department determined that sustainability *touches every element*, and therefore sustainability has been addressed throughout the Campus Master Plan.

## Next steps

### Campus Development Agreement (CDA)

Upon adoption of the 2020-30 CMP by the UCF Board of Trustees, the University will negotiate a Campus Development Agreement (CDA) with Orange County, the host local government. The purpose of the CDA is to identify and help mitigate the University’s impact on public services.

The CDA outlines specific Partnership Projects between Orange County and UCF to lessen or eliminate deficiencies identified in the Campus Master Plan; and identifies UCF’s “fair share” of the cost of all necessary improvements.

# 1.0 INTRODUCTION

The UCF Board of Trustees is responsible for paying UCF's fair share for the measures agreed upon in the CDA.

The last CDA, dated November 29, 2016, outlined the following projects and identified UCF's fair share and deadlines for completion:

- Partner with Orange County on Pedestrian Safety projects
- Develop and implement a Campus Wayfinding Plan
- Develop an on-campus bicycle pathway through the UCF Campus, linking existing trail systems of Orange and Seminole Counties
- Conduct a study regarding on-campus housing or additional online courses
- Jointly evaluate the operability and compatibility of the County's and UCF's traffic control systems
- Work in partnership to secure state funds for concurrency
- Jointly perform annual traffic counts on specific backlogged roads

## WHO'S WHO at UCF?

### Board of Trustees



Beverly J. Seay, Chair  
Alex Martins, Vice Chair  
Ken Bradley  
Joseph Conte  
Danny Gaekwad  
Robert A. Garvy  
John Lord  
William Self  
John Sprouls  
David Walsh  
William Yeargin  
Kyler Gray (SGA 2019-20)

### UCF Leadership

Thad Seymour, Jr., Interim President  
Elizabeth A. Dooley, Provost and VP Academic Affairs  
Misty Shepherd, Interim VP for Administration and Finance  
Dennis Crudele, Interim Chief Financial Officer  
Maribeth Ehasz, VP Student Development & Enrollment Services  
Elizabeth Klonoff, VP Research; Dean, College of Graduate Studies  
Deborah C. German, VP Health Affairs; Dean, College of Medicine

# 1.0 INTRODUCTION

## Colleges and Deans

Joel Hartman, VP Information Technologies & Resources; CIO  
Mike Morsberger, VP Advancement; CEO, UCF Foundation, Inc.  
Janet D. Owen, VP Government Relations  
Daniel J. White, VP and Director of Athletics  
Grant J. Heston, Chief of Staff; VP Communications & Marketing  
Rhonda Bishop, VP Compliance, Ethics, and Risk  
W. Scott Cole, VP and General Counsel

College of Arts & Humanities – Dean Jeffrey Moore  
College of Business Administration – Dean Paul Jarley  
Burnett Honors College – Dean Sheila Gutiérrez de Piñeres  
College of Community Innovation & Education – Dean Pamela “Sissi” Carrol  
College of Engineering & Computer Science – Dean Michael Georgiopoulos  
College of Health Professions and Sciences – Dean Christopher D. Ingersoll  
College of Medicine – Dean Deborah C. German  
College of Nursing – Dean Mary Lou Sole  
College of Optics and Photonics – Dean Bahaa Saleh  
Rosen College of Hospitality Management – Dean Youcheng Wang  
College of Sciences – Dean Michael Johnson  
College of Graduate Studies – Dean Elizabeth “Liz” Klonoff  
College of Undergraduate Studies – Dean Theodorea Regina Berry

## CMP Contributors

### 1.0 Introduction

Contributors to the 2020-30 CMP are listed in alphabetical order without regard to role, title, or degree of contribution to the effort.

Susan Hutson, Facilities Planning and Construction  
Bill Martin, Facilities Planning and Construction  
Duane Siemen, Facilities and Safety

### 2.0 Future Land Use & Urban Design

Patrick Bohlen, Landscape and Natural Resources  
Susan Hutson, Facilities Planning and Construction  
Bill Martin, Facilities Planning & Construction

### 3.0 Housing

Sharon Ekern, Student Development and Enrollment Services  
Rick Falco, Student Development and Enrollment Services  
April Konvalinka, Housing and Residence Life

# 1.0 INTRODUCTION

	Peter Mitchell, Housing and Residence Life
4.0 Athletics, Recreation & Open Space	Gary Cahen, Recreation and Wellness Center Sharon Ekern, Student Development and Enrollment Services Jennifer Elliott, UCF Arboretum Rick Falco, Student Development and Enrollment Services David Hansen, UCF Athletics Lisa Molloy, Recreation and Wellness Center James Wilkening, Recreation and Wellness Center
5.0 General Infrastructure & Utilities	Nate Boyd, Utilities and Energy Services Hannah Hollinger, Utilities and Energy Services Chris Kennedy, Landscape and Natural Resources Curt Wade, Utilities and Energy Services
6.0 Transportation	Demond Hazley, VHB Consulting Engineers Louann Huynh, Parking and Transportation Services Anand Rampersad, Parking and Transportation Services Krishna Singh, Parking and Transportation Services
7.0 Intergovernmental Coordination	Fred Kittinger, University Relations and Public Affairs
8.0 Public Safety	Anthony Merola, UCF Police Carl Metzger, UCF Police Jeff Morgan, Emergency Management Jose Vazquez Perez, Environmental Health and Safety David Zambri, UCF Police
9.0 Conservation	Patrick Bohlen, Landscape and Natural Resources Nate Boyd, Utilities and Energy Services Chris Kennedy, Landscape and Natural Resources Amanda Lindsey, Landscape and Natural Resources Curt Wade, Utilities and Energy Services
10.0 Capital Improvements & Implementation	Susan Hutson, Facilities Planning and Construction Bill Martin, Facilities Planning & Construction
11.0 Academic & Support Facilities	Brian Boyd, Office of the Registrar Joel Hartman, Information Technologies and Resources Susan Hutson, Facilities Planning and Construction Bill Martin, Facilities Planning & Construction Christy Miranda, Space Administration
12.0 Facilities Maintenance	Keith Krueger, Facilities Operations Duane Siemen, Facilities and Safety Brian Wormwood, Facilities Operations Jason Wyckoff, Facilities Operations



# 1.0 INTRODUCTION

Map Preparation

Demond Hazley, VHB Consulting Engineers  
Hannah Hollinger, Utilities and Energy Services  
Carl Kelly, Facilities Planning and Construction  
Amanda Lindsey, Landscape and Natural Resources

Evaluation & Appraisal  
Report (EAR)

Element Leaders and Advisory Resources  
Susan Hutson, Facilities Planning and Construction  
Bill Martin, Facilities Planning and Construction  
John Settle, Facilities Planning and Construction

Editing & Proofreading

Susan Hutson, Facilities Planning and Construction  
Carly Klein-Pittman, Resource Management  
Bill Martin, Facilities Planning and Construction  
John Settle, Facilities Planning and Construction  
Montel Watson, Resource Management

**CONTACT US**

**Thank you for your interest in the UCF 2020-30 Campus Master  
Plan Update.**

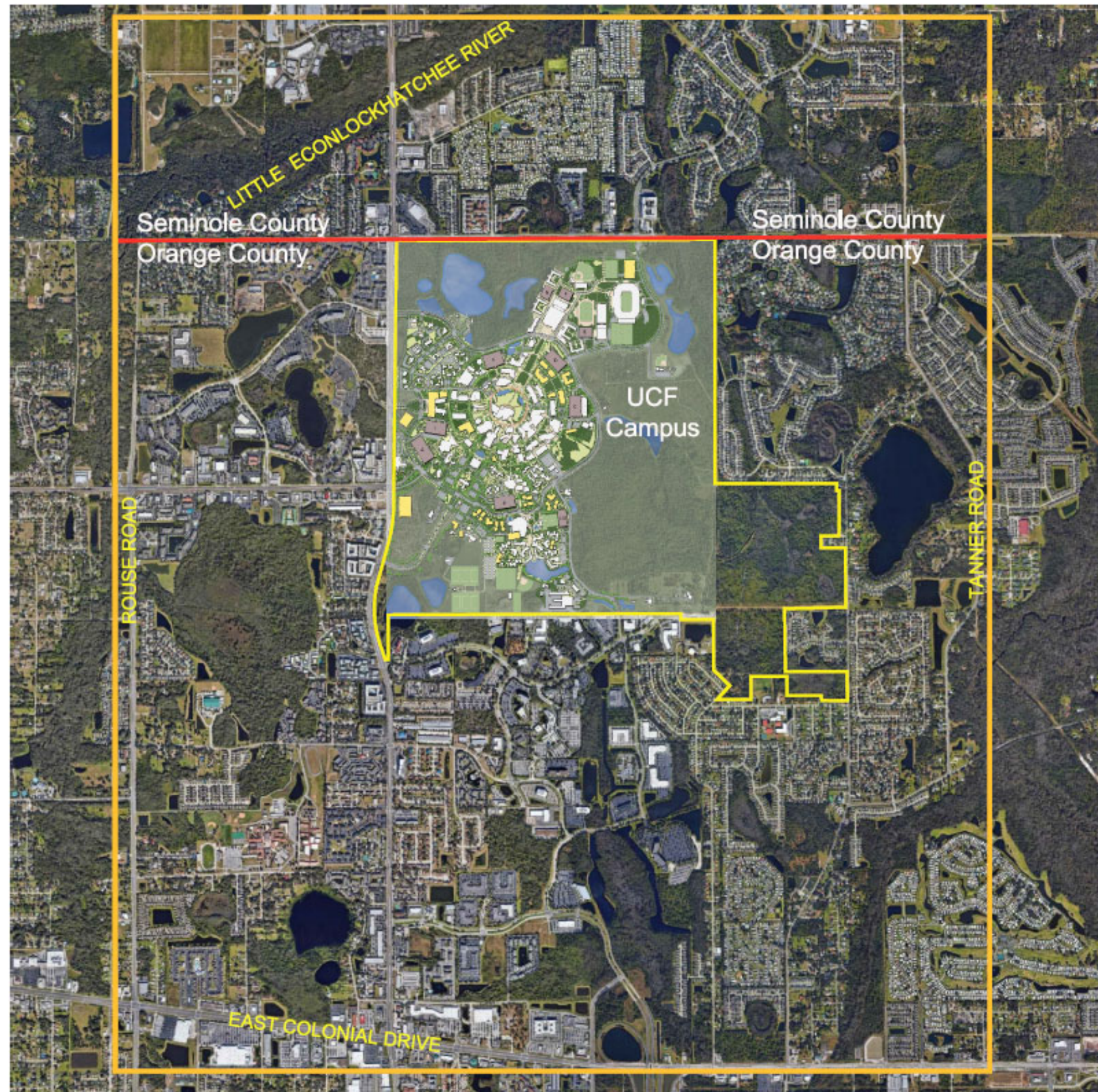
**Written comments are encouraged**

U.S. Mail:


UCF Campus Master Plan  
c/o Facilities Planning and Construction  
P.O. Box 163020  
Orlando, FL 32816-3020

# **1.0 INTRODUCTION MAPS**

Figure 1.0-3: Context Area Map



**LEGEND**

-  CONTEXT AREA
-  COUNTY LINE
-  UCF CAMPUS BOUNDARY

**UCF CONTEXT AREA**

North of Campus (Seminole County) to just north of the Little Econlockhatchee River at Alafaya Trail

East of Campus (Orange County) to just east of Tanner Road

South of Campus (Orange County) to just south of E. Colonial Drive (SR 50)

West of Campus (Orange County) to just west of Rouse Road

