- GOAL 1: To achieve the goals, objectives, and policies of the UCF Campus Master Plan through the use and promotion of intergovernmental coordination with local, regional, state, and federal government entities.
- OBJECTIVE 1.1: To promote land use compatibility between the University and the host local government through the coordination of the UCF Campus Master Plan with the comprehensive master plans of the host community.
 - **POLICY 1.1.1:** Proposed amendments to the Comprehensive Policy Plan of Orange County which have the effect(s) of changing land uses or policies that guide the development of land within the context area, affect the provision of local services, or otherwise impact University facilities or resources shall be submitted to the UCF Director of Facilities Planning and Construction for review and comment.
 - **POLICY 1.1.2:** The University shall establish, in conjunction with Orange County, a process for reciprocal review of comprehensive plans.
 - **POLICY 1.1.3:** Proposed amendments to the adopted Campus Master Plan which exceed the thresholds established in Chapter 1013.30(9), F.S., shall be transmitted to the Orange County Planning Division, East Central Florida Regional Planning Council, St. Johns River Water Management District, Florida Game and Fresh Water Fish Commission, Florida Department of Transportation, Florida Department of State, Florida Department of Environmental Protection, Florida Land Management Advisory Council, the State of Florida Department of Economic Opportunity, and other applicable governing bodies for review in accordance with the procedures established in Chapter 6C-21, Part 1, Florida Administration Code.
 - **POLICY 1.1.4:** Proposed amendments to the Campus Master Plan which do not exceed the thresholds established in Chapter 1013.30(9), F.S., and which have the effect of changing the manner in which development on campus may occur or impacting off-campus facilities, services or natural resources, shall be transmitted to the Orange County Planning Department for a courtesy review.
 - **POLICY 1.1.5:** The University shall meet with appropriate government entities, as needed, for review and comment on enrollment projections of the UCF Campus Master Plan, and to review appropriate elements of local government comprehensive plans by the University.
 - **POLICY 1.1.6:** Every effort shall be made to formalize the terms and conditions of the reciprocal plan review process through an inter-local agreement or memorandum of understanding.

OBJECTIVE 1.2: To establish administrative procedures and coordination mechanisms for the reciprocal review of campus and host community development plans.

- **POLICY 1.2.1:** Whenever practical and reasonable, proposed development within the context area which has the potential to impact or affect University facilities or resources shall be submitted to the University's UCF Director of Facilities Planning and Construction for review. The areas for review would include land use, transportation, utilities infrastructure, and conservation.
- **POLICY 1.2.2:** Whenever practical and reasonable, the UCF Director of Facilities Planning and Construction shall meet with local officials to establish the criteria and thresholds for development proposals, which would be subject to review by the University; for example, comprehensive plan amendments, rezoning, and special exceptions to context area properties. The construction or renovation of single-family homes, and other small-scale developments are to be excluded from review by the University.
- **POLICY 1.2.3:** In Section 1013.30, F.S., the provisions of the UCF Campus Master Plan and associated Campus Development Agreement shall supersede the requirements of Part II of Chapter 163, F.S.
- **POLICY 1.2.4:** University officials shall participate and cooperate with local officials in the review of proposed campus enrollment projections to assess potential impacts on local, regional, and state resources and facilities.
- **POLICY 1.2.5:** Once the campus development agreement is executed, all campus development shall proceed without further review by the host local government if it is consistent with the adopted UCF Campus Master Plan and associated Campus Development Agreement.
- **POLICY 1.2.6:** University officials shall participate and cooperate with local officials and representatives from appropriate regional and state agencies in the identification of appropriate strategies to mitigate the impacts of campus development on local, regional, and state resources and facilities.
- **POLICY 1.2.7:** University officials shall participate and cooperate with local officials in the review of proposed development within the context area to assess potential impacts on University resources and facilities.
- **POLICY 1.2.8:** When it is determined that enrollment projections on campus would have an adverse impact on local services, facilities or natural resources, University officials shall participate and cooperate with Orange County and other pertinent regional and state agencies in the identification of appropriate strategies to mitigate the impact consistent with the terms and conditions of the inter-local agreement.

POLICY 1.2.9: A Memo of Understanding, dated August 3, 2010 was executed between Orange County and UCF. This memo would require Orange County to transmit to the UCF Office of Facilities Planning and Construction any application for Development Order or Construction Permit within the designated context area surrounding the University which is subject to review under the policy above regarding establishment of criteria and thresholds for review of development proposals.

POLICY 1.2.10: When it has been determined that proposed development within the designated context area would have an adverse impact on the University's facilities and resources, UCF officials shall participate and cooperate with local, regional or state officials in the identification of appropriate strategies to mitigate the impacts on UCF facilities and resources.

POLICY 1.2.11: Any dispute between the University and a host or affected local government regarding the assessment or mitigation of impacts shall be resolved in accordance with the process established in Subsection 1013.30 (8), F.S.

OBJECTIVE 1.3: To assess and mitigate the impacts of on-campus development on the surrounding community, host and affected local governments, and service providers.

POLICY 1.3.1: As provided for in s. 1013.30, F.S., within 270 days after adoption of the UCF Campus Master Plan by the Division of Colleges and Universities, a draft UCF Campus Development Agreement shall be transmitted to appropriate host and affected local governments. This Agreement shall:

- identify geographic area covered by the Agreement;
- establish the duration of the Agreement (5-10 years);
- identify LOS Standards for public services and facilities, the entity to provide these services and facilities and any financial arrangements between the Division of Colleges and Universities and the service provides;
- determine impact of proposed campus development on identified public services and facilities and any deficiencies likely to occur as a result;
- identify facility improvements to correct deficiencies;
- identify the Division of Colleges and Universities' "fair share" of the costs of needed improvements; and
- be consistent with the adopted Campus Master Plan and host local government comprehensive plan.

- **POLICY 1.3.2:** The Division of Colleges and Universities and host government shall execute the UCF Campus Development Agreement within 180 days after receipt of the draft agreement.
- **POLICY 1.3.3:** Once the UCF Campus Development Agreement is executed, all campus development shall proceed without further review by the host local government if it is consistent with the Campus Development Agreement and the adopted Campus Master Plan.
- **POLICY 1.3.4:** Once the Division of Colleges and Universities investigates its "fair share" for capital improvements as identified in the UCF Campus Development Agreement, all concurrency management responsibilities of the University and Division of Colleges and Universities shall be deemed to be fulfilled.
- **POLICY 1.3.5:** Any dispute between the University and host local government which arises from the implementation of the UCF Campus Development Agreement shall be resolved in accordance with the process established in s. 1013.30 (16), F.S.
- **POLICY 1.3.5.6:** In accordance with Senate Bill 1514 of the 2013 Legislative Session, notwithstanding subsections (10), (11), (12) and (13) of s 1013.30, Florida Statutes, and subsection (4) of s. 1013.51, Florida Statutes, the University may enter into a local development agreement with an affected host local government. This agreement would identify specific projects in the University's Campus Master Plan to be constructed by the University, for purposes of negotiating mitigation for the impact of such projects on the host local government.
- OBJECTIVE 1.4: To use University facilities and resources as shelters and for the staging of emergency services for an emergency event.
 - **POLICY 1.4.1:** The University shall work closely with the Orange and Seminole Counties' Office of Emergency Management, the Sheriff's Department, the American Red Cross, and other relevant organizations to develop standards and operating procedures for the activation and operation of emergency shelters on campus to house on-campus and near-campus faculty, staff, and students.
 - **POLICY 1.4.2:** The University shall participate in emergency exercises to evaluate management plans and procedures.
- OBJECTIVE 1.5: To ensure the provision of adequate public services and facilities necessary to support development on campus and to meet the future needs of the University.
 - **POLICY 1.5.1:** The University shall coordinate the provision of additional storm water management facilities consistent with General Infrastructure Element.

- **POLICY 1.5.2:** The University shall coordinate the provision of additional potable water facilities consistent with the General Infrastructure Element.
- **POLICY 1.5.3:** The University shall coordinate the provision of additional sanitary sewer facilities consistent with the General Infrastructure Element.
- **POLICY 1.5.4:** The University shall coordinate the provision of additional solid waste collection facilities consistent with the General Infrastructure Element.
- **POLICY 1.5.5:** The University shall coordinate the provision of additional electrical power and natural gas service consistent with Utilities Element.
- **POLICY 1.5.6:** The University shall coordinate with appropriate authorities, such as the Expressway Authority, for transportation system improvements consistent with Future Land Use Element and the Transportation Element.
- **POLICY 1.5.7:** The University shall coordinate pedestrian and non-vehicular circulation improvements consistent with the Transportation Element.
- **POLICY 1.5.8:** The University shall coordinate the provision of affordable housing off-campus consistent with Housing Element.
- OBJECTIVE 1.6: To ensure the protection of natural, historical and archaeologically significant resources from the adverse impacts of development on campus.
 - **POLICY 1.6.1:** The University shall coordinate the protection of environmentally sensitive areas, species, and natural resources consistent with the Future Land Use Element, the Conservation Element, and the Landscape Design Guidelines Element.
 - **POLICY 1.6.2:** The University shall coordinate the protection of historical and archaeologically significant resources consistent with the Future Land Use Element.

The University of Central Florida Intergovernmental Coordination Element promotes proper communication and coordination between the University and affected state and local governments. The rapid growth of the University means that increased development and infrastructure coordination with the host community and other governmental bodies, particularly Seminole County, will be vital to meet future needs in a planned and effective way. Per Florida law, "affected state and local governments" include the following entities:

Orange County
Seminole County
City of Oviedo
City of Orlando
St. Johns River Water Management District
Florida Department of Economic Opportunity
East Central Florida Regional Planning Council
Florida Department of Transportation
Florida Department of State
Florida Department of Environmental Protection
Florida Freshwater Fish and Wildlife Conservation Commission

Intergovernmental Coordination and the UCF Campus Master Plan Outreach Program

As reflected in the Goals, Objectives, and Policies, the University will continue to develop and implement its community outreach program with respect to the UCF Campus Master Plan. Currently, the University presents the plan at various phases throughout the update process in the form of public hearings, informal information sessions, and neighborhood groups meetings. The coordination process with local governments throughout the plan update is critical to ensure that all input is considered prior to the plan's final adoption.

Intergovernmental Coordination and the Campus Development Agreement

Per Section 1013.30 Florida Statutes, the University is required to enter into a Campus Development Agreement(s) (CDA) with local government(s) that addresses the impacts of University development on local government support infrastructure. Negotiation of the CDA occurs in conjunction with every five-year update to the Campus Master Plan and includes the identification of a process whereby the impacts of development are assessed. The primary purpose of the CDA is for the University and local government to identify areas of impact from University-generated development on the local infrastructure system and to address mitigation for the University's proportionate share of the impacts. The UCF Campus Master Plan updates and the CDA are coordinated closely with local government representatives to ensure consistency with state and local comprehensive plans.

In 2010, Orange County and the University of Central Florida developed a Memorandum of Understanding (MOU). This MOU ensures frequent communication, allows the exchange of mutually beneficial information, and provides the opportunity to discuss coordination issues.

Intergovernmental Coordination and the UCF Facilities Planning and Construction Website

The above referenced website (www.fp.ucf.edu) houses the current and former Campus Master Plans, in addition to a wealth of support documentation for the Plan update. The website is a critical tool the University uses to communicate with state and local governments, the on-campus community, and the public. The University will continue to use this electronic medium to provide easy access to the UCF Campus Master Plan in order to streamline the local and state review process.

Intergovernmental Coordination and Transportation

In the area of transportation, the University may participate in the regional transportation planning body, MetroPlan, which seeks to address the overall transportation challenges of the rapidly growing area in which the University itself is growing rapidly. The University participates with the local area public transportation entity, LYNX, and through that participation has developed a public transportation mall adjoining the west parking garage to facilitate use of public transportation facilities faculty, staff, and students. Finally, the University will continue to coordinate with localities looking to interconnect multiuse trail systems through and/or around the campus.

The University will continue to implement its policy of close coordination with effected state and local governments with regard to transportation issues resulting from University-generated development including impacts on area and on-campus roadways, transit, parking, and bicycle/pedestrian facilities. Please refer to section 2.11 for University policies regarding transportation.

Intergovernmental Coordination and Fire Protection

The University partnered with Orange County by providing land in its northeast corner for a fire station serving the University and the adjoining neighborhoods.

Intergovernmental Coordination and Storm Water Master Planning

The St. Johns River Water Management District approved the update to the Campus Storm water Master Plan in March, 2007, thus providing adequate and environmentally sound storm water management and capacity for the past and future growth of the campus. The update significantly reduces University-generated offsite storm water impacts on the surrounding community as discussed in the storm water Sub-element of

this plan. The University will continue to coordinate with state and local governments as it develops within the parameters of the approved Storm Water Master Plan. In addition, the University intends to sponsor public symposia addressing this issue with local storm water officials and the public.

Intergovernmental Coordination and Potable Water and Sanitary Sewer

The University has secured a long-term ability to meet potable water needs through coordination with Orange County by providing an easement through its southern property for a new regional water service line that replaces the on-site wells previously used. In addition, the University has coordinated with the host government and has upgraded its sanitary sewer infrastructure by sending its sanitary waste to City of Orlando's Iron Bridge facility for processing and re-use. As part of that agreement the University will receive treated effluent from Iron Bridge for non-potable uses.

Intergovernmental Coordination and Environmental Protection

The cumulative effect of growth of the University and the surrounding community has been to change the nature of the University and its environs from a semi-rural, suburban area to an increasingly urban center. This increases the need to coordinate environmental monitoring and conservation efforts. Joint planning and coordination of growth management efforts are important to the growth of the University and the community. As a center of learning the University occupies an important position in this partnership. As part of its mission it should provide critical knowledge and expertise and demonstrate its commitment to beneficent growth management.

Identification of Opportunities for Increased Coordination

The University will explore the following opportunities for increased intergovernmental coordination through the year 2025planning horizon:

2.1	Academic Mission		
	Sub-issue	Partnership campuses	
	Sub-issue	Community outreach	
2.2	Urban Design		
	Sub-issue	Compatible urban fabric interface	
2.6	Support Facilities	Joint-use of facilities (Student Union, etc.)	
2.7	Housing		
	Sub-issue	Availability and proximity	

2.12 INTERGOVERNMENTAL COORDINATION ELEMENT Data and Analysis

2.8	Recreation and Open Space	Joint-use of facilities
2.12	Intergovernmental Coordination. Sub-issue	Community safety
2.14	Capital Improvements	
	Sub-issue	Funding of joint-use facilities